

ANNUAL REPORT 2010



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Students taking anti-corruption oath at a school

Foreword

We present this annual report with great pleasure and humility to highlight the contribution Transparency International Bangladesh (TIB) made in strengthening the anti-corruption movement in Bangladesh in 2010. During the year TIB achieved positive results both in terms of policy advocacy as well as creation of voice-led accountability opportunities. TIB's efforts made significant policy impact nationally while it has also been able to raise greater awareness of the people on corruption; engage greater number of people in the campaign against corruption; and raise greater demand to improved transparency and accountability in institutions which included integrity pledges achieved in selected service delivery institutions.

Our research remained the key basis of information to back up our campaign to bring the issue of corruption to the centre-stage of public discourse. The Global Corruption Barometer Survey of Transparency International followed by TIB's own National Household Survey led to new opportunities for policy reform in two vital sectors - judicial service and police - though not without costs which included defamation cases against us. We have been once again convinced that there are risks and challenges in the anti-corruption movement. However, the experience of 2010 also showed that out of such risks and challenges, opportunities for positive change can also emerge.

Like previous years, our work in 2010 were meant to strengthen the hands of the Government in terms of fighting corruption and promoting transparency and accountability. We will continue to cooperate with the Government in its endeavor to improve the public service delivery systems so that lives of the common people are free from corruption.

Meanwhile, the twin networks of social mobilization: the Committees of Concerned Citizens (CCC) and Youth Engagement and Support (YES) expanded this year from 36 to 45 including two in the Hill districts of Rangamati and Khagrachari. They carried out various public awareness programmes in catalyzing expansion of the anti-corruption constituency through partnerships and joint initiatives.

Innovative outreach initiatives such as anti-corruption messages to mobile phone users and publication of the country's first anti-corruption commemorative stamp not only widened our outreach, but were also examples of our capacity to work with the Government despite many odds. No less important is our contribution to the Whistleblower Protection Act and a draft Code of Conduct of the Members of the Parliament. By a series of persistent campaigns we also succeeded in preventing the curtailment of the independence and authority of the Anti-corruption Commission by a proposed amendment to the Anti-corruption Act.

We have made good progress in 2010, but have no reason to be complacent. Our key source of strength is the integrity and soundness of our work, while the growing public support remains the key source of inspiration for taking forward the daunting task.

As we move forward, we would welcome your suggestions, ideas and critiques to guide us in our journey ahead.

Executive Director



A.S. M Shahidullah Faruq, 3rd position, Group-B, TIB Anti-corruption Cartoon Competition 2010

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CCC of Chapainawabganj brings out a rally to mark the IACD

EXECUTIVE SUMMARY

This report provides highlights of activities implemented and summary of progress made by Transparency International Bangladesh (TIB) during January-December 2010. These include activitites under the five-year *Paribartan*-Driving Change (PDC) project which began in April 2009. The PDC project, arising from the core strategic thrust of TIB, is being implemented with the support from DFID-UKAID, DANIDA, SDC and SIDA. The report also includes other activities implemented with the support of UNDP and in collaboration with the Transparency International Secretariat.

The period showed positive results both in terms of policy advocacy as well as creation of voice-led accountability opportunities. TIB contributed to significant policy impact nationally while it was also able to raise greater awareness of the people on corruption; engage greater number of people in the campaign against corruption; and raise greater demand for improved transparency and accountability by various tools and processes including the Integrity Pledges in selected service delivery institutions.

TIB conducted a nationwide campaign against a move to introduce some amendments to the Anti-Corruption Act which would significantly curtail the independence and effectiveness of the Anti-corruption Commission. The campaign included nation-wide signature collection, on-line petitions, human chains, rallies, submission of memoranda, and a nation-wide public opinion survey. Products of these initiatives together with a policy brief based on TIB's research and series of consultations with stakeholders were communicated to the Government including the highest level and all Members of Parliament. As a consequence of the campaign, a high-level committee was formed to reconsider the proposed amendments. Although the matter remained open till the close of the year, the campaign demonstrated the capacity of TIB to influence the policy process.

Two successive survey reports released by TIB during the reporting period - the Global Corruption Barometer 2010 and the National Household Survey 2010 which generated huge public interest - though not without typical negative response - opened the window of opportunity for significant policy reform in the judiciary system and the police service.

The National Household Survey on Corruption in selected services which brought out experience-based findings of the respondents showed that 84.2 percent of the surveyed people were victims of corruption in 2010 compared to 67.7 percent in 2007. Among respondents who sought judicial service 88 per cent were victims of one or other types of corruption, whereas 79.7 percent of those who had any interaction with the law enforcement agencies (mainly police) were victims of corruption.

Amidst criticisms by several powerful individuals against the reports, three defamation cases were lodged. A court in Comilla issued warrant of arrest against the TIB trustee board chairman, executive director and a senior fellow. While the case in Comilla was later quashed, the other two remain unresolved. On the other hand the Supreme Court asked TIB to submit relevant documents and data of its household survey. TIB was subsequently invited by a five member committee of the Supreme Court to explain the report.



These eventually led to three specific positive developments. The Chief Justice, followed by a number of senior judges, submitted wealth statement - the first such move in Bangladesh. Secondly, the Chief Justice formed a special committee of five judges to investigate into allegations of corruption in the judicial system and take necessary action. A Complaint- box was also set up in front of the office of the Registrar of the Supreme Court to collect complains of corruption. And thirdly, the full Court took into consideration a set of recommendations contained in the Policy Brief submitted by TIB to the Chief Justice. As a follow up to the survey TIB also submitted a separate Policy Brief to the Police authority who also gave it due importance.

TIB worked with the Ministry of Law, Justice and Parliamentary Affairs in connection with the draft Whistleblower Protection Act, which was later adopted in the parliament. If enforced, the law would protect public officials from being victimized for disclosing information about corruption in public offices. It will significantly complement the Right to Information Act behind which also TIB played the role of the catalyst.

Progress was achieved on the campaign for enacting a Code of Conduct of Members of the Parliament. A private member's bill was placed in the Parliament based on an earlier draft prepared by TIB.

Other areas of TIB's campaign during the period for institutional and legal reform to improve practices and policies included transparency in the electoral process and political party finance, public procurement, telecommunications sector, road transport sector, national education policy and national health policy, National Board of Revenue, disclosure of wealth statement of public representatives and officials, and abolition of the provision of whitening black money.

Efforts were intensified to mainstream right to information in TIB's work with a particular stress on building capacities of both the demand and the supply sides in implementing Right to

Information Act. Information fairs were organized in 24 CCC areas where the public representatives and officials took a very active part. Nearly 80 percent of the institutions that took part with stalls were public bodies.

On a series of issues related to governance and corruption prevention, TIB partnered with the Right to Information Forum, the Anti-Corruption Commission, University of Dhaka, Action Aid, Manusher Jonno Foundation, Assocation for Legal Reform and Development, Bangladesh Environmental Lawyers'Association, Nijera Kori, Bangladesh Legal Aid and Services Trust, Ain o Shalish Kendro, Shushaoner Jonno Nagorik, Gandhi Ahsram Trust, Bangladesh Water Integrity Network, Children Film Society, Bangladesh Institute of Administration and Management Foundation. These helped spread anti-corruption messages to a wider audience.

TIB's civic engagement network through the CCC-YES movement expanded during the period from 36 to 45 locations creating new opportunities for deeper and wider involvement of citizens at the local level in the social movement against corruption. By the end of the year, the total number of enlisted members of this movement was over 5,200. These include members of the 45 Committees of Concerned Citizens (CCC), 60 Youth Engagement & Support (YES) groups, CCC friends called Shochhotar Jonno Nagorik (Shojon) and YES Friends. Mobile and in-house Advice and information desk activities in the CCC-YES areas strengthened the demand side of the people's right to information.

TIB also commenced a pilot initiative with the Civil Service Change Management Programme of the Government of Bangladesh to develop a fully participatory second generation Citizen's Charter in selected public service delivery institutions.

The CCC-YES undertook various campaigns and outreach activities like satellite and in-house Al-Desk, street theatre, Mothers' Gatherings, Face the Public, Choose the Right Candidate, Right to Information fairs, rallies, human chains, workshops, exhibitions, signature campaign, various competitive activities engaging the youth, and a series of local level campaigns under the slogan: we want good governance & equal rights of all - we want effective control of corruption.



Students taking oath against corruption in Chakaria, Cox's Baza



More than 60 million people received the Say No to Corruption message through a new outreach initiative using the short message service by mobile phone, which was complemented by the publication of an anti-corruption stamp, for the first time in the history of Bangladesh. With a view to building the capacity of investigative reporting outside the capital, TIB organized a series of training programmes for 122 print and electronic media journalists selected in a competitive process from all seven divisions of the country.

To promote higher level of transparency and accountability at the service delivery end TIB has introduced the social accountability tool called Integrity Pledge (IP). Six new IPs were signed during the year taking the total number of such pledges to 24 in selected institutions of education and local government. IPs are a stage in the process of voluntary engagement of the public representatives, officials and service providers with the service recipients and other citizens which transforms into a legally non-binding pledge, a social contract, to ensure a set of standards of integrity in the delivery of the services.

TIB's integrity pledge was recognized as an example worthy of replication in an international conference held in Dhaka in April 2010, attended by participants from Asia, Africa and Europe, and the TI Secretariat, Berlin. The foreign participants spent four days in learning about TIB's civic engagement with particular emphasis on the IP.

The reporting period also witnessed international recognition of TIB's civic & youth engagement programmes in catalyzing better achievement of MDG which was referred in report on MDG produced by TI.

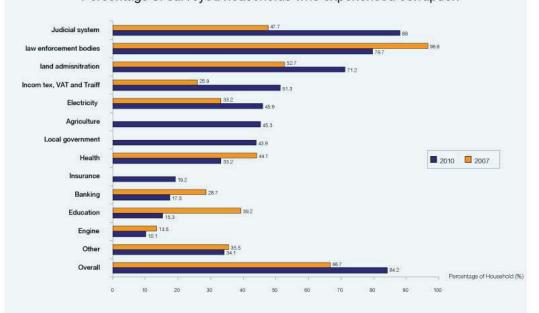
The year 2010 was highly eventful for TIB, and a much more challenging than in recent past, characterized by negative and often intimidating reaction of the high and mighty. Thanks to the resilience developed over the years, and capacity to ensure highest standards of integrity and excellence in its work, extraordinary public, media and stakeholder support, as well as support and inspiration of champions within the Government, TIB successfully turned these challenges into opportunities.

We have learned once again that there are risks in the anti-corruption movement. However, the experience of TIB in 2010 also showed that given courage and integrity, out of such risks and challenges can emerge opportunities for positive change.

I. RESEARCH FOR POLICY CAMPAIGN

It was a year of challenge and opportunity. The National Household Survey on Corruption 2010 released on 23 December revealed that 88 percent of the surveyed households who had interactions with the judicial system were victims of corruption in the form of bribery plus other forms of abuse of power. Judiciary was followed by the law enforcement agencies (79.7%), land administration (71.2%) and taxation (51.3%). The other service sectors affected by corruption were agriculture, local government, health, banking, education, insurance and NGOs. Overall, 88 percent of the surveyed people experienced corruption in one or more service sector at the delivery end. The survey showed a significant rise of the incidence of corruption in 2010 over the results of the similar survey by TIB in 2007, when the ratio of people experiencing corruption was 66.7 percent. It further revealed that while in a few service sectors like education, law enforcement, local government and health there was a notable improvement, in other such as taxation, land administration and the Judicial system deterioration, with the highest rise in this last. It was estimated that 1.4 percent of annual GDP and 8.4 percent of annual national budget was lost to bribery (petty corruption) in the service actor.

Percentage of surveyed households who experienced corruption



Source: TIB, National Household Survey on Corruption in Service Sectors 2010

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Judicial System: From Challenge to Opportunity

While the release of the report was enthusiastically welcomed by the people at large and the media and other stakeholders as truly reflecting the public experience, it also resulted in sharp negative reaction - as usual - from a section of the Government followed by the concerned sectors ranging from denial of the findings to threats and intimidation against TI-Bangladesh. Three defamation cases were filed against TIB - one in Comilla and two in Chittagong. The Comilla Court had issued an instant warrant of arrest, which was however quashed on the same day. The other two cases remained pending in courts in Chittagong

It was a saga of direct and indirect engagement and communication with the concerned authority at various levels parallel with back and forth correspondence peaked by a "tea-party" of the Chairman and Executive Director of TIB with the five member Committee of High Court Judges formed by the Chief Justice to comprehend the report and its findings.

In the wake of the report three unprecedented developments took place: a) for the first time in the history of Bangladesh the Judges led by the Chief Justice submitted wealth statement; b) a special Committee of five Judges was formed to investigate corruption in the judicial system and take action; and c) the judiciary took into consideration a 29-point Policy Brief submitted by TIB to the Chief Justice containing recommendations for controlling corruption and promoting integrity, honesty, professional excellence and public trust in the judicial system.



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Campaign for an Independent and Effective Anti-Corruption Commission

An independent and effective Anti-Corruption Commission (ACC) was one of the key commitments of the Government of Bangladesh elected to power with more than two-thirds majority essentially on an anti-corruption platform. However, after the election, while some good initiatives were taken like enactment of the Right to Information Act the main thrust of the Government initiatives around the ACC was to impose executive control over the Commission.

On 26 April 2010 the Cabinet of Ministers approved a set of amendments including a provision that before taking any action against corrupt activity by public officials the ACC must obtain a prior approval of the Government, something never to happen in Bangladesh context. In effect the amendments would cripple the ACC and compromise its capacity to deliver. As the organization behind the creation of the ACC, TIB raised strong voice against the move on the ground that the amendments were not consistent with the commitments of the Government, nor with the expectations of the people.

Among many campaign activities like signature campaign, on-line petition, and a series of countrywide human chain undertaken by TIB was a Policy Brief submitted to all members of the Cabinet, Members of the Parliament, leaders of political parties, media and other stakeholders. A public opinion survey conducted during 1-5 July by TIB showed that 97 percent of the people of Bangladesh wanted an independent and effective ACC, 70 percent of the surveyed people raised their voice against the key proposed amendment that ACC must obtain prior approval of the Government before taking any action against Government employees.

In the wake of the TIB campaign, a high-powered Committee was formed by the Prime Minister consisting of three ministers to review the proposed amendments. TIB was informed by a Committee source that the proposed provision for obtaining prior approval for taking action against alleged act of corruption of Government officials was to be abandoned. The issue remained open for the rest of the year. TIB's campaign to persuade the Government to retreat from the move also continued.



Human chain demanding effective Anti-Corruption Comm

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Other Policy Influence

While TIB continued to confront the professional hazards including the court cases, thanks to its bridge building efforts the Police Department also took into cognizance a separate TIB Policy Brief aimed at controlling corruption in the police service which came out as one of the worst affected sectors by corruption according to the Global Corruption Barometer as well as the National Household Survey mentioned above.

Two other significant policy milestones may be mentioned: TIB was able to work with the Ministr of Law of the Government on a draft Whistleblower Protection Act which was later passed in the Parliament. Another draft Act on Code of Conduct of Members of the Parliament on which TIB had been campaigning for long was placed as a Private Members Bill in the Parliament.

Local participation in the nomination process of national elections

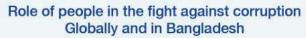
TIB conducted a study to investigate and analyze the nature and effectiveness of people's engagement and their expectations in the nomination process of political parties in national parliamentary elections. The data collection method included nine local level workshops engaging political leaders at the grassroots, local civil society representatives, citizens from different professions and different social strata. This was in addition to a survey. A working paper was produced containing findings and recommendations which included call for intra-party democracy, decentralization of party authority, effective implementation of electoral laws, initiatives for mass awareness and active role of the media and civil society. Campaign for changes in these direction continued by using various communication tools and processes.

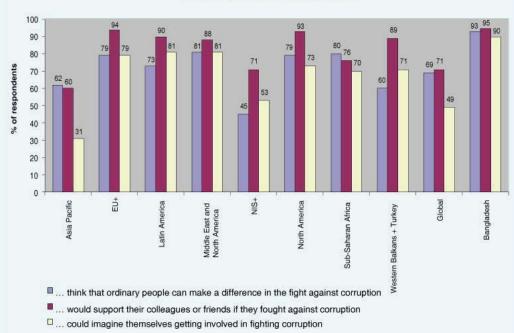


Global Corruption Barometer

Transparency International's annual Global Corruption Barometer report was released on December 9. Corruption has increased throughout the world in the last three years, the biggest increase being reported in EU and North America, where 73 and 67 percent respectively of the respondents considered corruption to have risen in their respective countries against the global average of 56 percent. Eight out of 10 respondents of the world consider political parties as the most corrupt institution followed by the civil service, judiciary, parliament and police.

The report showed that 46% of the respondents in Bangladesh considered corruption to have increased in the last three years. Police was ranked as the most corrupt institution, and the most frequent bribe collector followed by registry, permit and judicial services. Majority of the respondents in Bangladesh (55.8%) trust the government to have the capacity to fight corruption. According to the survey, as high as 90 percent of Bangladeshi respondents expressed the desire to be engaged in the fight against corruption against the global averge of 49 percent.





Soure: TI Global Corruption Barometer 2010

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Role of female MPs to ensure good governance

As a part of TIB's regular research under Parliament Watch, TIB undertook a study on The Role of Women MPs in Establishing Good Governance, on the basis of which an advocacy seminar was organized to mark the International Women's Day. The paper contained an assessment of the role of women MPs during the 1st year of the 9th Parliament. Despite the fact that the number of women MPs in general and that in the Standing Committees was higher than any time in the past, participation of female parliamentarians was constrained by many factors including undefined constituency of reserved seats for Women MPs, deficit in compliance of RPO (Amendment) 2009 by the political parties, lack of knowledge of female MPs on parliamentary affairs, less than necessary level of contact with people, etc. A number of recommendations were put forward which included increasing the number of reserved seats with demarcation of constituencies, direct election for the reserved seats; creation of parliamentary caucus on issues in which women have specific stakes, full compliance with CEDAW, ensuring 30 percent women representation in party leadership at various levels, and effective measures to reduce the influence of black money in politics, etc.

Besides, a large number of representatives from women's rights movement, 14 MPs from both the ruling and opposition parties and the Agriculture Minister and Whip were engaged in the discussion and promised to follow up on the recommendations.



Public Telephone Service

TIB released findings of the diagnostic study on Bangladesh Telecommunication Company Limited (BTCL), formerly known as BTTB, through a roundtable discussion and engaged a number of stakeholders. Chairman of the Parliamentary Standing Committee on the Ministry of Post and Telecommunication was the chief guest in the discussion and endorsed many findings of the report.

Right to Information

TIB continued to be a leading actor in the RTI Forum under which on the occasion of the observance of the International Right to Know Day TIB presented the key-note paper. The programe was organised by the RTI Forum of which TIB is a membar.

Whistleblower Protection Act

TIB was able to work with the Ministry of Law and Parliamentary Affairs in connection with the drafting of the Whistleblower Protection Act, which was placed in the Parliament, and subsequently enacted. It will significantly complement the Right to Information Act behind which also TIB played the role of the catalyst, and continued to campaign for its proper enforcement as a member of the Right to Information Forum and on its own.

TIB tools acknowledged

The period also witnessed international recognition of couple of TIB's anti-corruption tools: a) civic and youth engagement in catalyzing better achievement of MDG, referred in global report on MDG produced by TI; and b) Integrity pledge as a means of social accountability in service delivery institutions.



Other highlights

TIB further strengthened its credibility as an independent, influential and effective civil society voiceraiser working with the media as well as other stakeholders within and outside the Government. Among issues on which TIB undertook research and raised voice included independent status of the Telecommunication Regulatory Authority, integrity in the appointment process in public services, transparency & accountability in public procurement free from partisan political influence; abolition of the provision in the National Budget for whitening black money; National Board of Revenue; Shadow Economy; disclosure of income and assets of Ministers, MPs and public officials; implementation of the Detailed Area Plan of the greater Dhaka City, voice against land-grabbing and implementation of the Government's commitments under United Nation Convention Against Corruption (UNCAC).

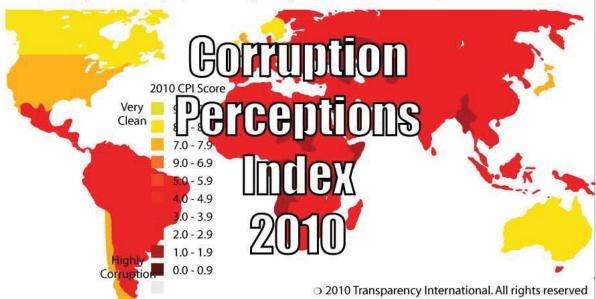
Corruption Perceptions Index 2010

Corruption Perceptions Index 2010 was released by Transparency International (TI) on October 26 in which Bangladesh failed to achieve any improvement compared to the previous year. In a scale of 0-10, Bangladesh scored 2.4, the same as in 2009, and occupied 134th place among 178 countries featured in this year's index.

Bangladesh's score was same as Azarbaijan, Honduras Nigeria, Philippines, Sierra Leone, Togo, Ukraine and Zimbabwe, all ranked in the 12th position from below. Bangladesh was in the 13th position last year from below together with Belarus, Pakistan and Philippines.

That the score of Bangladesh has remained the same as last year is significant when viewed from the perspective that in 2009 it gained 0.3 points above that of 2008. Such a gain in one year was considered to be remarkable for a country at the lower end of the list, and Bangladesh was one of the only 9 countries to have achieved so.

Produced annually by TI since 1995, the CPI provides an international comparison of performance of countries in terms of perceived degree of prevalence of political and administrative corruption. It is a survey of surveys conducted by about 10 various international organizations that bring out the assessment of business people, business analysts, investors, investment analysts and country experts who may or may not be resident in the country concerned.



II. EXPANDING THE CIVIC ENGAGEMENT

TIB continued its efforts to strengthen voice and demand engaging citizens at the local level for improving policies and practice towards transparency, accountability and good governance in selected institutions of education, health and local government sectors.

Nine new CCCs formed

A key pillar of TIB's work is in the area of civic engagement spearheaded by the Committees of Concerned Citizens (CCCs) which are local level watchdog groups against corruption, working on a fully vouluntary basis. To widen geographical coverage along with reaching towards the



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poorest and most excluded communities, TIB fulfilled it's plan to increase CCCs from 36 to 45 within the year 2010. Nine new CCCs have been formed in Gaibandha, Bogra, Barguna, Patuakhali, Rangamati, Khagrachari, Nilphamari, Dinajpur and Lakhmipur.

By the end of the year all the new CCCs became operational and engaged in various anticorruption activities, highlighted in particular by the formal launch and observance of the international anti-corruption day on 9 December. Notable among the main activities were rally, discussion meeting, IEC material distribution, cultural programme and publication of articles highlighting the importance of the international anti-corruption day in local newspapers in the new areas.

Parallel to CCCs are the youth volunteers and cultural groups that constitute the Youth Engagement and Support (YES) programme working also on a fully voluntary basis with technical and programmatic support of TIB Altogether 112 new CCC members and 270 YES members joined the social movement in new nine areas. With the formation of the new CCCs, the total strength of the anti-corruption volunteers now stands more than five thousand across the country.



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Catalyzing Change through Integrity Pledge

Fighting corruption, especially where conventional institutions and processes of accountability fail to deliver, requires non-conventional tools of social accountability. Social accountability is about holding the power-holders accountable and making them responsive to the needs of people who have given them their electoral mandate.

With this realization TIB has introduced the Integrity Pledge (IP), a legally, non-binding social contract that relies on the voluntary engagement of stakeholders: local-level public representatives, officials and service providers who sign the pledge with service recipients and other citizens. The IP involves a series of actions which help to build trust, relationships and a sense of ownership by the community.

As a part of the package of pledges under IP the parties commit to: a) prevent and control the abuse of power for private gain; b) eliminate unauthorised payments, including bribery for services rendered; c) ensure and promote participation of citizens in decisions that affect the content and quality of services provided; d) ensure transparency of public contracts and the work implemented under such contracts; and e) promote greater disclosure and transparency to ensure accountability in all related actions.

During the reporting period six IPs were signed, three each in selected institutions of education and local government sector. With these the total number of IPs reached to 24.

The IP is the culmination of a process of trust-building between stakeholders which include citizens report cards, Al-Desks, street theatre, open and participatory budgeting, disclosure through information boards and other means, mothers gatherings, and 'face the public' forums.

The whole process is driven by the CCCs and is assisted by the YES groups. Other local NGOs and members of the civil society and media take part in the various activities organised by them in the run-up to an IP. The government is also an important force as its endorsement of the process is crucial for moving the work forward.

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The IP includes a collectively developed action plan, regular follow-up and monitoring initiatives. Initial and anecdotal findings suggest that the IP has been largely accepted and implemented in the institutions that have signed the agreement. Many cases show quantifiable progress, such as marked service improvements and results - including significant reduction of unauthorized payments, declines in drop-out rates, improved performance in school examinations, transparent procurement, in crease in participatory decision-making, and transparent and unbiased distribution of social safety net deliveries.

Success of IP has also prompted replication in some areas like Madhupur, where inspired by the results achieved in Alokdia Primary School, the local education authority has shown interest in working with TIB for achieving similar improvement in other schools.

Regional conventions of CCC and YES

To further strengthen the activities of CCC and YES, eight mini-conventions were held in the reporting period. Organized under the supervision of CCCs, the mini-conventions were enthusiastically participated by YES members who reaffirmed their commitment to the anti-corruption movement. A major objective was to create opportunity for the CCC and YES Members to share experience and exchange views and thus enhance their capacity as anti-corruption activists. They also identified their challenges and ways to overcome them. YES members also chalked out programs for the year including series of various campaigns in schools, hospitals and local government bodies.



CCC and YES members in regional convention



Campaign for peoples' right to know

The CCC and YES groups took elaborate programmes to mark the Right to Know Day parallel with the initiatives taken at the national level. In order to create awareness about Right to Information Act at local level 24 CCCs organized the information fair with the active participation of government departments. A total of 430 stalls had been set-up of which 213 had representations from various government offices. In most cases the fair was also attended by senior government officials. The Information Minister and the Industries Minister participated in the information fair held in Jamalpur. On the sidelines of the fair, CCCs organized rallies, seminars, cultural programs, various competitions, cartoon exhibitions and Al-Desk activities which reached about 92,000 people.

Nation-wide campaigns by CCC-YES Networks

The CCC-YES networks organized three-week long campaign to observe a series of nationally important occasions from 25 November to 16 December 2010, with the key message - Corruption affects all, let's prevent it and promote human rights. The days observed included: International Day for Elimination of Violence against Women, World AIDS Day, International Day of the Disabled Persons, International Volunteer Day, National Youth Day, International Anti-Corruption Day, Begum Rokeya Day, International Human Rights Day, Martyred Intellectuals Day and Victory Day. Different activities like seminar, rally, human chain, discussion meeting, quiz, essay and debate competition, theatre show and cultural programme, anti corruption cartoon exhibition, oath taking, signature campaign, satellite Advice and Information (AI) Desk etc. were organized. A variety of communication materials produced and distributed among the people.

Many of these events were organized jointly with the local administration and many relevant government departments as well as NGOs. Over 125,000 people who participated in these events included Ministers, Members of Parliament, Deputy Commissioners, Superintendents of Police, Additional Superintendents of Police, Upazila Nirbahi Officers, City Corporation Mayors, Upazila Chairmen, other government and non-government organization representatives, freedom fighters, journalists, teachers, and students.

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III. OUTREACH AND COMMUNICATION

International Conference on Integrity Pledge

TIB's integrity pledge initiative was acclaimed in an international conference held in the capital in April where Advisor to the Prime Minister for Education, Social Development and Political Affairs reiterated the government's full commitment in improving quality of public services at the community level. The four-day conference titled 'Integrity Pledge: Participatory Governance through Social Accountability' was attended by 22 international participants from 12 TI chapters from Asia, Africa and Europe, including TI Secretariat, Berlin.

Apart from the exposure to the tool at the conference and exchange of experience and learning with the relevant staff of TIB in Dhaka, the foreign participants visited Kishoreganj to interact with the parties to the IP in Boulai Union Parishad, and separately with the CCC-YES members for a closer understanding of TIB's social movement against corruption.





Dhaka YES

Dhaka YES groups, comprising students from 16 educational institutions, continued to galvanize anti-corruption social movement in their campuses by undertaking various programmes such as observation of Bengali New Year, International Youth Day and International Right to Know Day. Some 160 participants joined hands in June at Koitta, Manikganj to produce their own work plan where they also went through training on such related issues as RTI Act; social accountability tools i.e. Al-Desk, integrity pledge and citizens charter; communication for development; corruption and human rights and using ICT for anti-corruption movement.

Their enthusiasm in disseminating anti-corruption messages through essay competition, wall magazine, drama, photography and cartoon exhibition, oath taking, seminar, discussion meeting and sticker, leaflet and signature campaign continued unabated throughout the year. The YES members also organized a series of satellite advice and information desks in Dhaka Medical College Hosptial and street theatre shows in various parts of the capital, reaching some 15,000 people.

Dhaka YES made its entry to country's second-largest public university: Jahangirnagar University where some 43 students of the Social Science faculty enlisted themselves as anti-corruption volunteers.

Other outreach campaigns

For the second time TIB participated in the Bangla Academy Ekhushey Book Fair. This helped the spread of TIB's messages to around 30 thousand people, many of whom also purchased TIB publications such as books and research reports.

Two national level debate competitions brought the brightest debaters from schools, colleges and universities across the country. A total of 156 male and 118 female students between classes eight to ten from 36 schools across the country participated in the national debate competition during 28-29 March 2010, jointly organized with Bangladesh Debate Federation, and in partnership with the Wills Little Flower School and College, the Daily Star, Prothom Alo and Baishakhi Television.

Another parliamentary style national debate competition on "Environment and Corruption" was held during December 7-8 in which over 300 students from more than 60 colleges and



universities took part. Organized jointly with the UNDP, this competion was partnered by BRAC University, East West University, the Daily Star, Bangla Vision and Radio ABC.

Around 15 thousand people were reached when TIB took part in the *Shangrai* - Water Festival 2010, the New Year festival of indigenous peoples in the hill district of Bandarban. A number of activities such as rally, art and quiz competition, distribution of publication and other communication materials and anti-corruption oath-taking in schools were some of the features of this outreach initiative.

As in the past several years, TIB also observed the International Youth Day, the International Right to Know Day 2010 and the International Anti-Corruption Day.

TIB observed the International Anti-Corruption Day with a call upon the government to follow up on its electoral pledge to curb the menace of corruption effectively. This was the demand raised from a series of events organized in the capital Dhaka and 45 various units of the network of Committee of Concerned Citizens (CCC) and 61 units of Youth Engagement & Support (YES) created by TIB all over the country.

For the first time "Say No to Corruption, Now" message was transmitted to 60 million mobile phone users of Bangladesh. In addition, the anti-corruption theme-song of TIB - Jago Manush (Rise up People) - was made available for downloading as a mobile phone welcome tune.

Over 770,000 people including public officials & representatives, professionals, civil society members, media people, businessmen took part in various activities such as rallies, seminars, round tables, human chain, cartoon exhibitions, street theatre, anti-corruption oath taking and various other outreach activities. The large majority of the participants were the young generation including the students of schools, colleges and universities.

A week-long Anti-Corruption Cartoon Exhibition was opened in the University of Dhaka. The Vice Chancellor of the University inaugurated the exhibition on 9 December and gave away awards to winners of TIB's 5th annual anti-corruption cartoon competition, being organized since 2006.



TIB worked closely with the media in its campaign. These included a roundtable organized jointly with the Daily Prothom Alo and a series of talk shows in Channel I, Desh TV, RTV, ATN Bangla, Bangla Vision and BBC radio. Three TV commercials and one radio commercials were produced focusing on right to information on health, education and local government. These public service announcements were aired on major TV and radio channels such as ATN Bangla, Channel I, BTV, Radio Today, ABC Radio and Bangladesh Betar.

TIB's membership number increased to a total of 290. Quarterly Members' Day and the Annual Meeting of Members provided the scopes for exchange of ideas about progress, achievements and challenges of TIB. The members shared their views, comments and suggestions for improving TIB's work.

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Partnerships

TIB partnered with the Children Film Society (CFS) for the 3rd International Children's Film Festival during 23-29 January which gave it the opportunity to package anti-corruption message in the festival's communication materials, thereby reaching some 5,000 young participants of the festival.

Under another partnership arrangement TIB worked with the Bangladesh Institute of Administration and Management (BIAM) Foundation to develop 360 degree performance appraisal system for the BIAM staff which could be eventually adopted in various other government institutions/departments.

In addition, TIB implemented several programmes jointly with the Right to Information Forum, and the Gandhi Asram Trust. The latter provided the opportunity to 13 YES representatives to join participants from India and Sri Lanka in the South Asia Youth Camp during 19-25 December, where TIB successfully brought the anti-corruption issue to sharp focus.



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U Awards winners with the International Affairs Adviser

Investigative Journalism

For the 11th successive year TIB awarded the annual investigative journalism awards in three categories. Emran Hossain, Staff Correspondent of the Daily Star, received the award under print media (national) category for his report on the deaths of over 2,000 children by taking toxic paracetamol between 1980-1992 and the failure to bring the perpetrators to justice. Under the electronic media category, Sultana Rahman, Senior Reporter of NTV received the award for her series of reports on irregularities in the process of manufacturing life saving drugs. Muhammad Nuruzzaman, Staff Reporter of Dainik Anirban of Khulna received the third award under local print media category. The award-giving event was participated by Dr. Gowher Rizvi, International Affairs Adviser to the Prime Minister, who emphasized the importance of ethical and moral standards in media, and of investigative journalism in fighting corruption and promoting good governance in the country. The editor of the daily Prothom Alo, Matiur Rahman spoke on the theme "Right to Information and Challenges of Objective Journalism". He observed that the readers were the ultimate judge of the credibility of a newspaper, and therefore, newspapers with partisan and vested interests cannot survive.

With a view to increasing the professional skills in the media, in particular to build the capacity of investigative reporting of media persons outside the capital, TIB organized a series of trainings on investigative journalism in which 122 journalists media persons from all seven administrative divisions of the country took part. This was the first such training organized in the country for journalists from outside Dhaka. It was organized in collaboration with the Department of Mass Communication and Journalism, Dhaka University, for which this was the first ever partnership with a non-government organization.

Publications

Along with its regular publication of communication materials like newsletter and e-Waves, a number of publications came out in 2010. These include Problems of Good Governance in Bangladesh: the Way Out (a compilation of executive summaries of the diagnostic and other TIB studies), Transparency in Political Finance in Bangladesh, Tracking the Electoral Process and Role of the Parliament and Members of the Parliament; Charter of Citizens' Expections.

IV. INSTITUTIONAL CAPACITY

The reporting period witnessed significant uplift of TIB's capacity to take the anti-corruption movement to higher levels by deepening and widening its social movement. The organization made significant progress in expanding its institutional capacity including mobilization of the necessary human resources and related aspects of capacity building. 40 new staff members were recruited during the reporting period. With that the total number of TIB staff reached 249, of whom 130 are stationed at the field level and 119 at head office in Dhaka.

An internal audit team has been in place to strengthen the internal control mechanism. Review of financial and administrative management process and procedures was also initiated along with the HR management system expected to be fully automated by 2011. The performance appraisal system has been reviewed to further strengthen the 360 degree evaluation system.

TIB Dhaka Office had been shifted to Banani in the middle of January 2010 to accommodate increased number of staff and provide improved working environment to employees. Software on Library Management, Provident Fund Management, and Asset Management have been installed parallel with an advanced Management Information System to transform TIB into a fully IT-based institution.



Staff Capacity Building

V. COMPLIANCE with RIGHT TO INFORMATION ACT

Proactive Disclosure

TIB observes a policy of proactive disclosure of information. All information related to governance, management, strategic and operations plan, on-going activities, reports and evaluations, policy documents and manuals, budget, finance and accounts are subject of public information, available usually on website. Items of specific interest to any individual or institution that may not be accessible in website or in other publicized forms are available on request by email, phone call or any other form. The following are provided in compliance with clause 6 (3) a, b, d of the RTI, Act.

TIB activities are guided by the following Manuals/Policies/Codes:

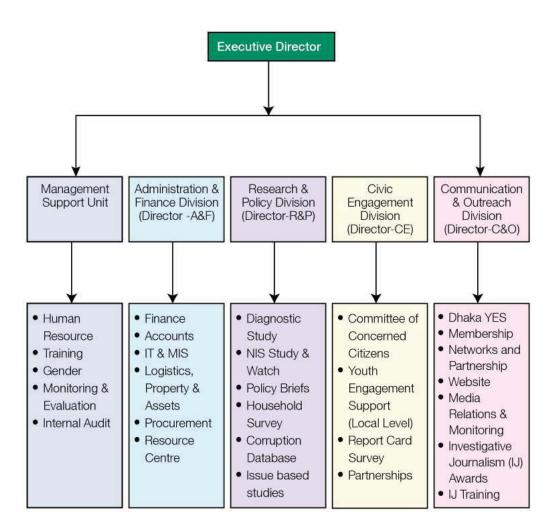
- 1. Governance Manual
- 2. Code of Ethics
- 3. Operations and Management Manual
 - Financial Procedure Manual
 - Budget Manual
 - Procurement Manual
 - Transport Manual
 - Property and Stores Manual
 - CCC Finance Manual
 - IT Policy
- 4. Human Resource Manual
- 5. Gender Policy
- 6. Internship Policy
- 7. Partnership Policy
- 8. Manual for CCC
- 9. YES Manual



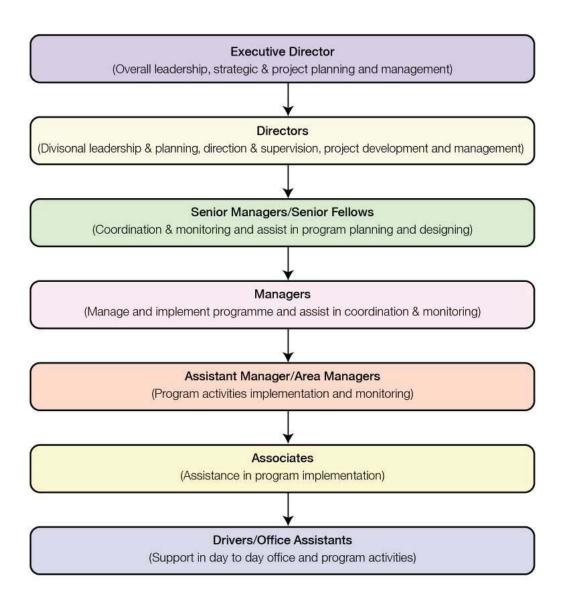
www.ti-bangladesh.org



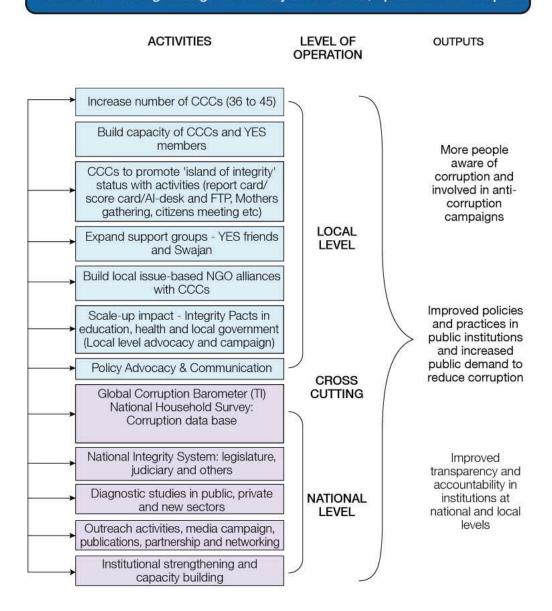
Organisational Structure for Paribartan - Driving Change



Project Management Flowchart



Paribartan - Driving Change: Summary of activities, operation and outputs



As a stakeholder in people's right to information and in accordance with the RTI Act 2009 TIB's designated information request channels are: info@ti-bangladesh.org, or by phone or letter to: Manager, Resource Centre phone: 01713 065016.

The following list provides contact details of Designated Information Officers and Alternate Designated Information Officers of TIB both at national and in CCC areas*:

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Transparency International Bangladesh (TIB)

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Fax: +88 02 9884811

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VI. BOARD OF TRUSTEES

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Faria Lara Foundation



Treasurer*

Mr. Mahfuz Anam

Editor & Publisher

The Daily Star and

Publisher, The Daily Prothom Alo



Member
Mr. Tawfique Nawaz
Senior Advocate
Bangladesh Supreme Court



Member
Prof. Muzaffer Ahmad
Professor Emeritus
Institute of Business Administration
University of Dhaka



Member
Prof. Khan Sarwar Murshid
Former Vice Chancellor
University of Rajshahi



Member Mr. Samson H. Chowdhury Chairman Square Group of Companies



Member **Syeda Ruhi Ghuznavi** Managing Director, Aranya

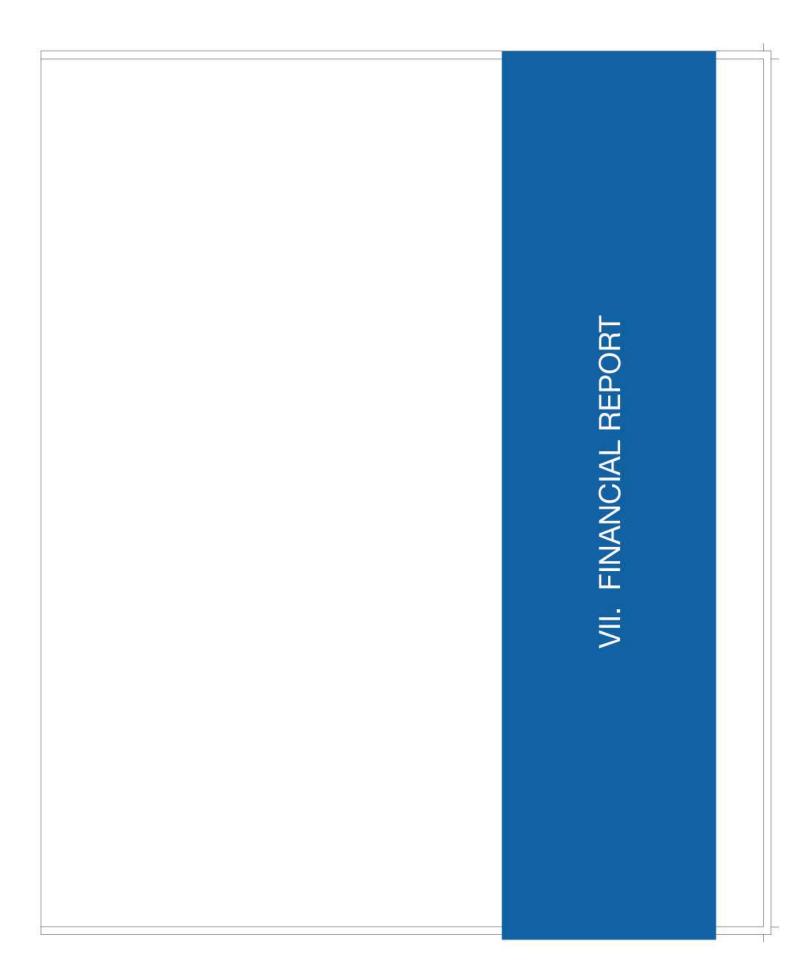


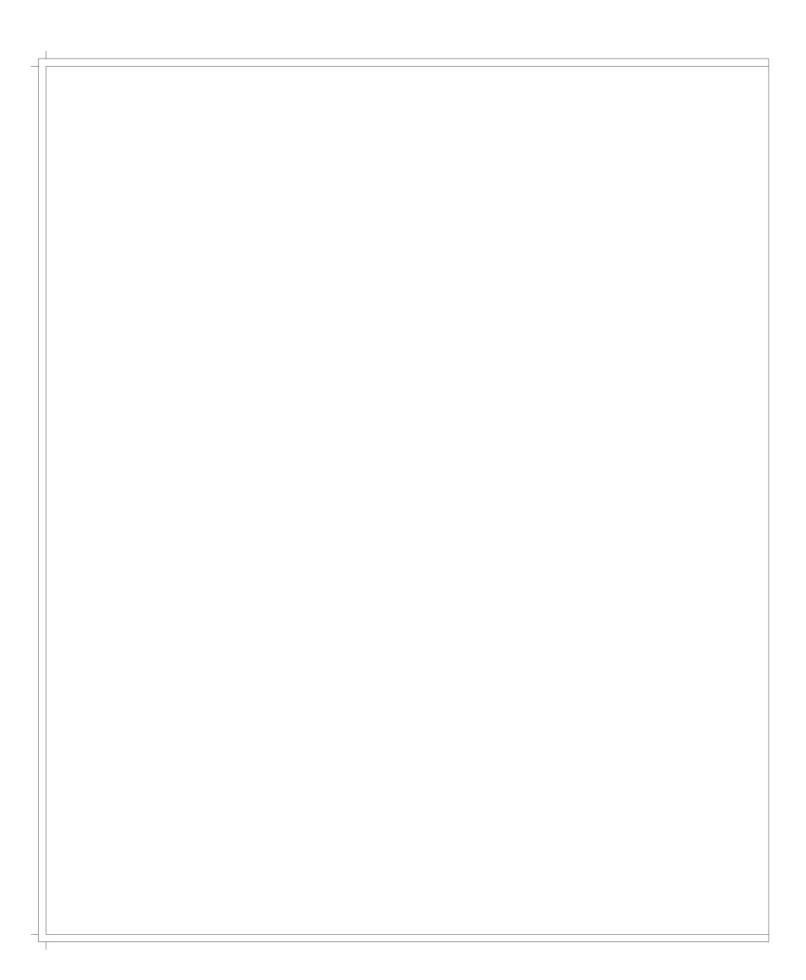
Member
Mr. M. Hafizuddin Khan
Former Adviser
Caretaker Gover
and Former Comptroller &
Auditor General



Member **Prof. Abdullah Abu Sayeed** President Bishwo Shahityo Kendro

Executive Director: Iftekharuzzaman







AHKC AZIZ HALIM KHAIR CHOUDHURY

Chartered Accountants

INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF TRANSPARENCY INTERNATIONAL BANGLADESH (TIB)

We have audited the accompanying Financial Statements of Transparency International Bangladesh Chapter (TIB) as of 31 December 2010 and related Statement of Comprehensive Income and Receipts & Payments Statement for the year then ended. The preparation of these financial statements is the responsibility of the organization's management. Our responsibility is to express an independent opinion based on our audit.

We conducted our audit in accordance with Bangladesh Standards on Auditing (BSA). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements, prepared in accordance with Bangladesh Accounting Standards (BAS), give a true and fair view of the state of the Organization's affairs as of 31 December 2010 and of the results of its operations for the year then ended and comply with the applicable laws and regulations.

We also report that:

- a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof;
- in our opinion, proper books of account as required by law have been kept by the organization so far as it appeared from our examination of those books;

c) the balance sheet and income and expenditure statement of the organization dealt with by the report are in agreement with the books of account.

15 February 2011 Dhaka

CORPORATE OFFICE "Baitul Mesbah"

Building # 02 (3rd & 4th Floor), House # 79 Road # 12A. Dhanmondi, Dhaka-1209 Tel: +88-02-9137092, 9145017, 9125638 8110206, 9121816, 044-73652177 Fax: +88-02-9137097 E-mail: mahalim@bdcom.net

BARIDHARA OFFICE House # 01 (3rd floor), Road # 07 Baridhara, Dhaka-1212 Tel: +88-02-8859169 Fax: +88-02-8859162 E-mail: alamkhair@yahoo.com mahalim@bdcom.net

CHITTAGONG OFFICE 538, Chandgaon R/A Block-B. Road # 8A P.O+PS: Chandgaon Chittagong-4000 Tel: +880-31-2510964 Mobile: 01724-014431 E-mail: mahalim@bdcom.net LONDON OFFICE Nawana House 37/A, Chamberlayne Road Kensal Green, London Nw10 3NB, London, UK. Tel: 44 20 8960 9676 Fax: 44 20 8960 9677 E-mail: Globepart@aol.com, mahalim@bdcom.net

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Aziz Halim Khair Choudhury

Chartered Accountants

TRANSPARENCY INTERNATIONAL BANGLADESH CHAPTER (TIB) STATEMENT OF FINANCIAL POSITION As at 31 December 2010

| | | Amount in Taka | |
|--|-------|--------------------|------------|
| Particulars | Notes | 2010 | 2009 |
| PROPERTY & ASSETS: | | | |
| Current Assets: | | 64,115,846 | 91,109,372 |
| Cash in Hand | 6 | 193,108 | 961,785 |
| Cash at Bank | 7 | 57,821,973 | 83,209,340 |
| Advances | 8 | 6,100,765 | 6,938,247 |
| | | | |
| Total: | | 64,115,846 | 91,109,372 |
| | | | |
| FUND & LIABILITIES: | | | |
| Current Liabilities | 9 | 16,176,249 | 25,345,607 |
| | | | |
| Fund Accounts: | | 47,939,597 | 65,763,765 |
| Balance as on 01-01-2010 | | 65,763,765 | 14,128,135 |
| Less: Balance of CCPPR fund refunded to UNDP | | , , , , | 275,507 |
| | | 65,763,765 | 13,852,628 |
| Excess/(shortage) of fund | | (17,824,168) | 51,911,137 |
| | | | |
| Total: | | 64,115,846 | 91,109,372 |

Annexed notes form an integral part of this Balance Sheet.

Treasurer

Executive Director

Chairman

Signed in terms of our separate report of even date annexed.

February 15, 2011 Dhaka

TRANSPARENCY INTERNATIONAL BANGLADESH CHAPTER (TIB) STATEMENT OF COMPREHENSIVE INCOME For the period from 01 January to 31 December 2010

| | | Amour | nt in Taka |
|-------------------------------------|-------|--------------|-------------|
| Particulars | Notes | 2010 | 2009 |
| Income: | | | |
| Grant | 10 | 213,948,085 | 241,342,061 |
| Membership Subscription | 11 | 30,100 | 25,100 |
| Other Income | 12 | 1,416,307 | 914,898 |
| A. Total Income: | | 215,394,492 | 242,282,059 |
| | | | |
| B. Expenditure: | | 233,218,660 | 190,370,922 |
| Making Waves (NIP Phase-II) Project | 13 | * | 27,270,572 |
| Paribartan - Driving Change Project | 14 | 227,005,635 | 156,231,430 |
| General Fund Expenses | 15 | 39,205 | 204,762 |
| Investigative Journalism Award | 16 | = | 100,000 |
| TI-CRINIS Project | 17 | = | 840,340 |
| EICVD-UNDP | 18 | 2,734,217 | in: |
| EPT & CRC Project | 19 | - | 2,506,683 |
| FK Norway Exchange Programme | 20 | 2,491,537 | 1,283,628 |
| NGO Governance Programme | 21 | - | 979,680 |
| International Travel | 22 | 331,568 | 456,976 |
| Other Expenses | 23 | 616,498 | 496,851 |
| | | | |
| C. Excess/(Shortage) of fund (A-B) | | (17,824,168) | 51,911,137 |
| D. Total: | | 215,394,492 | 242,282,059 |

Annexed notes form an integral part of this Income & Expenditure statement.

Treasurer

Executive Director

Chairman

Signed in terms of our separate report of even date annexed.

February 15, 2011 Dhaka

TRANSPARENCY INTERNATIONAL BANGLADESH CHAPTER (TIB) RECEIPTS AND PAYMENTS STATEMENT For the period from 01 January to 31 December 2010

| | Amour | nt in Taka |
|--|---------------------------------------|------------------------------|
| Particulars | 2010 | 2009 |
| Inflow of funds: | | |
| Opening Balance: | 84,171,125 | 38,563,565 |
| Cash at Bank | 83,209,340 | 38,275,643 |
| Cash in Hand | 961,785 | 287,922 |
| | | |
| Receipts: | 215,394,492 | 244,994,318 |
| Grant | 213,948,085 | 241,342,061 |
| MW fund transfered to PDC Project | | 2,712,259 |
| Membership Subscription | 30,100 | 25,100 |
| Other receipts | 1,416,307 | 914,898 |
| Total: | 299,565,617 | 283,557,883 |
| Outflow of funds: | 233,000,017 | 200,007,000 |
| Project Expenditure: | | |
| Making Waves (NIP Phase-II) | 2: | 50,703,424 |
| Paribartan - Driving Change Project | 235,337,511 | 138,826,648 |
| General Fund | 39,205 | 204,762 |
| Investigative Journalism Award | - | 100,000 |
| CRINIS Project | - | 840,340 |
| EICVD-UNDP | 2,734,217 | * |
| ETP & CRC Project | | 2,506,683 |
| FK Norway Exchange Programme | 2,491,537 | 1,283,628 |
| NGO Governance Programme | | 979,680 |
| International Travel | 331,568 | 456,976 |
| Other Expenses | 616,498 | 496,851 |
| Balance of CCPPR fund refunded to UNDP | : - : | 275,507 |
| MW Fund Transferred to PDC Peoject | - | 2,712,259 |
| Total Expenditure: | 241,550,536 | 199,386,758 |
| CLOSING BALANCE: | E9 01E 091 | 04 171 105 |
| CLOSING BALANCE: Cash at Bank | 58,015,081 57,821,973 | 84,171,125 83,209,340 |
| Cash in hand | 193,108 | 961,785 |
| Cashinhand | 193,100 | 901,700 |
| Total: | 299,565,617 | 283,557,883 |
| \sim \sim \sim \sim | n 1 | 1 ~ |
| 2 m | 2~~ | |
| Treasurer Executive Director | (| Chairman |
| | · · · · · · · · · · · · · · · · · · · | |
| Signed in terms of our concepts report of oursed | ata annavad | |

Signed in terms of our separate report of even date annexed.

February 15, 2011 Dhaka

TRANSPARENCY INTERNATIONAL BANGLADESH CHAPTER (TIB) NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD FROM 01 JANUARY TO 31 DECEMBER 2010

1.00 Background:

Transparency International Bangladesh Chapter (TIB) was established on 10 January 1996 as a Trust. It has a Board of Trustees. It will be the endeavor of TIB to set the anti-corruption agenda for Bangladesh. TIB would be a willing partner in seeing through the political and administrative reforms undertaken by the Government. TIB can be a catalyst in that process to transparency.

2.00 Affiliation and Registration:

TIB is a non-profit, non-governmental organization with the aim to counter corruption both in international business transactions and through its national chapters at national levels. The National Chapters of TIB are developing their own agenda in ways, which reflect the core value of TI. At present there are ninety-five National chapters. TIB was launched in 1996 and then started its activities in 1997 as a recognized chapter. It is currently registered with the NGO Affairs Bureau (No. 1301) dated 22.10.1998, renewed on 14.12.2004 and 20.08.2008.

3.00 TIB's projects:

The key objective of TIB's "Paribartan- Driving Change" Project is to advocate and promote greater transparency and accountability in public institutions and transactions to reduce costs of corruption for benefit of the poor. TIB has received Project approval and fund clearance from the NGO Affairs Bureau on November 06, 2008 (ref: ABBU/PRO-1/TIB/24-12/08-06, ref: ABBU/PRO-1/TIB/24-12/08-07) for the audited period. A Memorandum of Understanding was signed on June 25, 2008 with four donors, the UK Department for International Development (DFID), the Danish International Development Agency (DANIDA), The Swiss Agency for Development Cooperation and The Swedish International Development Cooperation Agency (Sida). The total budget for the project is Taka 1,372,848,000.00 for a five-year period (January 2009 to December 2013).

4.00 Significant Accounting Policies:

- a. In view of non-profit nature of the organization, Receipts and Payments Statement representing Grants for the stated object of TIB is shown as receipts and all expenditure including capital expenditure is shown as expenses.
- b. The financial Statements have been prepared on cash basis except the Outstanding Bills, Payable to staff against EL, Payable to staff against EOCB, Payable to staff against Provident fund and Payable to staff against Gratuity.
- Fixed assets are treated as expenditure and accordingly no depreciation charged on the project's assets.
- d. Figures have been throughout rounded off to the nearest Taka.
- e. Previous years' figures have been rearranged whenever it necessary to conform current years presentation.

5.00 Foreign Donation:

| Name of the Donor | Date of Receive | Bank name & Branch | Account type & No. | Amount (Taka) | Projects |
|----------------------|--------------------|-------------------------------------|---|---------------|-----------------------|
| Sida | 05.07.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 19,786,342.67 | PDC Project |
| Sida | 12.12.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 22,933,313.75 | PDC Project |
| Total Sida | | | | 42,719,656.42 | |
| SDC | 02.05.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 14,210,000.00 | PDC Project |
| SDC | 22.07.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 14,210,000.00 | PDC Project |
| SDC | 25.10.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 14,210,000.00 | PDC Project |
| SDC | 20.12.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 14,210,000.00 | PDC Project |
| Total SDC | | | | 56,840,000.00 | |
| DFID | 24.03.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 7,148,916.06 | PDC Project |
| DFID | 03.05.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 8,280,273.09 | PDC Project |
| DFID | 30.08.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 45,946,598.92 | MW Project |
| DFID | 24.11.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 25,410,167.91 | MW Project |
| Total DFID | | | | 86,785,955.98 | |
| DANIDA | 18.04.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 17,857,000.00 | PDC Project |
| Total DANIDA | À | | | 17,857,000.00 | |
| FK NORWAY | 25.03.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 838,810.88 | Exchange Programme |
| FK NORWAY | 27.07.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 1,186,212.50 | Exchange Programme |
| FK NORWAY | 12.12.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 1,207,434.92 | Exchange Programme |
| Total F.K NO | RWAY | | and the second control of the second | 3,232,458.3 | .550 |
| UNDP | 25.04.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 3,586,786.00 | EICVD Project |
| UNDP | 30.12.10 | Standard Chartered, Banani Booth | Current Account 01-6271472-01 | 1,103,040.00 | Citizen Charter |
| Total UNDP | | | | 4,689,826.00 | |

| | | Amoun | t in Taka |
|------|--|------------|------------|
| | | 2010 | 2009 |
| 6.00 | Cash in Hand | | |
| | General fund | 43,274 | 84,422 |
| | Paribartan - Driving Change Project | 47,651 | 747,167 |
| | Cash at CCC offices | 102,183 | 130,196 |
| | | 193,108 | 961,785 |
| 7.00 | Cash at Bank | | |
| | Paribartan - Driving Change | | |
| | Standard Chartered Bank | | |
| | A/C # 01-6271472-01 | 66,189 | 915,675 |
| | A/C # 01-6271472-02 | 11,637,618 | 8,603,195 |
| | A/C # 01-6271472-03 | 392,442 | 260,927 |
| | A/C # 01-6271472-06 | 759,476 | - |
| | A/C # 02-6271472-01 | ¥ | 20,837,414 |
| | A/C # 02-6271472-02 | 22,147 | - |
| | A/C # 02-6271472-03 | 14,243,962 | - |
| | A/C # 02-6271472-04 | 7,014 | 24,156,341 |
| | DBBL A/C # 103.110.19033 | 100,000 | - |
| | Sonali Bank A/C No.33003921 | 3,559,183 | 9,466,696 |
| | Cash at Bank -CCCs offices | 8,959,026 | 2,116,441 |
| | General fund | | |
| | Standard Chartered Bank | | |
| | A/C # 01-6271472-04 | 1,219,169 | 369,447 |
| | A/C # 01-6271472-05 | 3,014,554 | - |
| | A/C # 02-1825232-01 | 2,610,625 | 3,587,442 |
| | A/C # 01-1098829-01 | 1,071,161 | 197,564 |
| | A/C # 18-1825232-01 | 100,230 | 177,230 |
| | A/C # 18-1825232-02 | 3,299,272 | 12,497,063 |
| | FDR (Gratuity Fund) | 6,700,000 | - |
| | Cash at Bank -CCCs offices | 59,905 | 23,905 |
| | | 57,821,973 | 83,209,340 |
| 8.00 | Advances | | |
| A. | Opening balance of office rent advance | 6,699,547 | - |
| | Add: Paid for this period | 295,000 | 8,681,000 |
| | Less: Adjusted during this peroid | 1,255,892 | 1,981,453 |
| | Closing balance of office rent advance | 5,738,655 | 6,699,547 |
| B. | Advance to Staff and suppliers | 281,110 | 213,700 |
| C. | Advance to staff from Staff Welfare fund | 35,000 | 25,000 |
| D. | Receivable from PDC | 46,000 | - |
| | Closing Balance (A+B+c) | 6,100,765 | 6,938,247 |

| | Amount in Taka | | in Taka |
|---|---------------------|--|------------------------|
| | 2010 | | 2009 |
| 0.00 Current Lightlities | | | |
| 9.00 Current Liabilities | | | |
| General fund | E70 0EE | | 1 000 074 |
| Outstanding Bills | 570,855 | | 1,092,074 |
| UNDP-EIVCD Accrued Bill | 162,250 | | 1.5 A |
| FK Norway Accured Expenditure | 28,727 3,105,111 | | 2.750.204 |
| Payable to staff against EL Payable to staff against Gratuity | 6,700,000 | | 3,759,294 2,566,522 |
| Payable to staff against Gratuity Payable to staff against PF | 6,700,000 | | 6,136,566 |
| Paribartan - Driving Change Project | - | | 0,130,300 |
| | 260.017 | | 11 664 202 |
| Outstanding Bills | 269,017 | | 11,664,392 |
| Payable to staff against EL | 5,136,963 | | 31,248 21,735 |
| Payable to staff against Gratuity | 147,840 | | 73,776 |
| Payable to Staff against PF | 9,486 | | 13,110 |
| Payable to GF | 46,000 | | 0E 24E 607 |
| Total Current Liabilities 10.00Grant | 16,176,249 | | 25,345,607 |
| Paribartan - Driving Change Project | | | |
| The UK Department for International Development (DFID) | 86,785,956 | | 65,435,582 |
| The Swiss Agency for Development and Cooperation (SDC) | 56,840,000 | | 58,000,000 |
| The Swedish International Development Cooperation Agency (Sida) | | | 45,296,771 |
| The Embassy of Denmark(EoD) | 17,857,000 | | 46,084,000 |
| Fund Adjustment (Sale of Old Asset) | 995,511 | | 40,004,000 |
| Local Fund Received | 31,881 | | |
| Making Waves (NIP Phase-II) | 31,001 | | 90 |
| The UK Department for International Development (DFID) | - | | 21,757,883 |
| General fund | | | 21,707,000 |
| Square Pharmaceuticals LtdIJ Award | - | | 100,000 |
| GTZ | 49,185 | | - |
| Other Projects | 10,100 | | |
| TI-Gender & Collocal | 44,612 | | _ |
| TI-CRINIS | | | 248,332 |
| TI-GCR | 9 <u>4</u> 3 | | 34,618 |
| TI-Plain Language | - | | 21,636 |
| TI-Humanitarian | | | 54,654 |
| UNDP-CCPPR | 1,103,040 | | - |
| FK Norway Exchange Programme | 3,232,458 | | 1,674,214 |
| Manusher Jonno (Seminar on Citizen Charter) | | | 29,000 |
| TI-NIS South Asia | (*) | | 103,661 |
| NGO Governance Programme (BRAC, MJ, Oxfam) | 181 | | 1,100,000 |
| TI-Secreteriat | 281,000 | | 196,094 |
| TI-Gender Audit | - | | 308,920 |
| UNDP-EICVD | 3,586,786 | | 896,696 |
| UNDP-IACD | 421,000 | | - |
| Total Fund received | 213,948,085 | | 241,342,061 |
| NECESCRIP AND SECTION | | | |
| | | | |

| | Amount in Taka | |
|--|---------------------------|---------|
| | 2010 | 2009 |
| 11.00 Membership subscription | | |
| Individual members | 10,100 | 20,100 |
| Life Members | 20,000 | 5,000 |
| | 30,100 | 25,100 |
| 12.00 Other Income | 331.33 | |
| Bank Interest | 844,211 | 274,624 |
| Paribartan - Driving Change Project | 0 = 127 - 20 = - 10 (V) | |
| Mother A/C | 127,791 | 21,088 |
| Sida | 110,578 | 87,856 |
| DANIDA | 251,632 | 7,681 |
| SDC | 53,875 | - 1,001 |
| CCC bank interest | 33,950 | 1,552 |
| Making Waves (NIP Phase-II) | 00,000 | 1,002 |
| Sida | 23,171 | _ |
| DFID-MW | 20,171 | 54,872 |
| | | |
| CCC bank interest-MW | - | 1,572 |
| General fund | 454.440 | |
| Staff Benefit Account | 154,418 | 400,000 |
| General Fund | 88,796 | 100,003 |
| Paribartan - Driving Change Project | | 7.000 |
| Received from CCC for publication | 20,000 | 7,000 |
| Sale of old Newspaper | 29,202 | 17,249 |
| Sale of Scrap Items | 16,500 | = |
| Received against Photocopy | = | 204 |
| Received against Telephone | • | 854 |
| Received against Vehicle usages | Ψ | 18,788 |
| Making Waves (NIP Phase-II) | | |
| Received against Insurance Premium | ⊼ | 115,387 |
| Received against expenditure | ¥ | 56,476 |
| MW-Others | - | 92,093 |
| General fund | | |
| GF-Others | 38,794 | 43,533 |
| Sale of Publication | 13,692 | - |
| Compensation Received against damage of Computer | 120 1 20 120 120 1 | 2,041 |
| Received from Members against ID Card | 2 | 2,900 |
| Received against Vehicle usages | ¥ | 2,115 |
| Sale of Old Newspaper | _ | 16,881 |
| Sale of unused material | 2 | 2,400 |
| Sale of old Assets | 442,076 | 2,100 |
| Working Paper (KDNR) | 31,832 | |
| Member Contribution for Aila Victim | 01,002 | 6,555 |
| Staff Contribution for Aila Victim | | 190,569 |
| Received against expenditure | | |
| 100 Y 17 17 17 17 17 17 17 17 17 17 17 17 17 | 1 416 207 | 65,229 |
| Total: | 1,416,307 | 914,898 |

| | | Amount in Taka | |
|--|--------|-------------------|------------|
| | | 2010 | 2009 |
| 13.00 Making Waves : NIP Phase-II Project | | | |
| i) Committees of Concerned Citizens (CCCs) | (13.1) | - | 10,246,165 |
| ii) Advice and Information Centers (AICs) | (13.2) | - | 1,036,550 |
| iii) Research and Documentation Centre (RDC) | 200 | - | 3,475,456 |
| iv) Advocacy and Campaigning (AC) | (13.4) | - | 3,235,858 |
| v) Dhaka Cost Centre (DCC) | (13.5) | 923 | 9,276,543 |
| | | | 27,270,572 |
| 13.1 Committees of Concerned Citizens (CCCs) | | | |
| a) Personnel | | | |
| Senior Programme Officers | | (#) | 508,187 |
| Programme Officers | | .= | 1,130,188 |
| Assistant Programme Officers | | 170 | 2,445,172 |
| Support staff | | - | 828,970 |
| Overtime | | ₹ <u>₽</u> % | 176,990 |
| Group Insurance & Annual Leave | | - | 512,981 |
| End of contract benefit | | (*): | 1,125,320 |
| Total Personnel | | - | 6,727,808 |
| b) Travel (transport, food, subsistence et | · | - | 436,024 |
| b) Travel (transport, 1000, subsistence el |) | | 430,024 |
| c) Operating Cost | | | |
| Rent | | 923 | 522,100 |
| Utilities | | - | 60,382 |
| Telephone/Fax | | 1=1 | 142,462 |
| Postage | | >= > | 39,870 |
| Stationery/Supplies | | (#) | 134,245 |
| Internet Charge | | - | 187,408 |
| Books and periodicals | | 171 | 85,354 |
| Conveyance (local) | | • | 63,209 |
| Repairs & Maintenance | | | 141,343 |
| Bank Charges | | - | 3,993 |
| Total Operating Costs | | - | 1,380,366 |
| d) Equipment | | | |
| Furniture | | _ | 2,200 |
| Total Equipment | | - | 2,200 |
| e) CCC members' capacity building | | 799. | 2,200 |
| Workshops/seminars | | 923 | 1,112,052 |
| Volunteer & Members meeting | | - | 241,275 |
| Local Training for CCC Members | | | 3,570 |
| Total CCC members capacity building | | - | 1,356,897 |
| | | | |

| | | Amount | in Taka |
|-----------------|---|------------|------------|
| | | 2010 | 2009 |
| f) | Staff Training | # | - |
| g) | Technical Support/Consultancy | | |
| | Printing & Publication | u u | 333,640 |
| | Temporary field workers fees/Report card survey | - | 9,230 |
| | Total Technical support/consultancy | - | 342,870 |
| Tota | al Committees of Concerned Citizens (a+b+c+d+e+f+g) | - | 10,246,165 |
| 13.2 Adv | vice and Information Centre (AIC) | | |
| a) | Personnel | | |
| / | Programme Officers | <u> </u> | 115,351 |
| | Assistant Programme Officers | _ | 379,619 |
| | Group Insurance & Annual Leave | | 49,283 |
| | End of contract benefit | TA: | 92,822 |
| | Total Personnel | 0 = | 637,075 |
| b) | Travel (transport, food, subsistence etc.) | - | 77,780 |
| | | | |
| c) | Operating Cost | | |
| | Rent | 1.5 | 127,800 |
| | Telephone/Fax | | 66,798 |
| | ISP fees | 14 | 20,823 |
| | Postage | - | 4,307 |
| | Stationery/Supplies | 1.5 | 25,118 |
| | Books and periodicals | (6) | 16,886 |
| | Meeting expenses | 141 | 120 |
| | Conveyance (local) | - | 7,908 |
| | Total Operating Cost | 10- | 269,760 |
| d) | Equipment | | |
| 1.795. © | Furniture | - | 3,000 |
| | Total Equipment | 7. | 3,000 |
| e) | Technical Support/Consultancy | | |
| | Campaign/Publicity | <u>.</u> | 34,552 |
| | Fact sheet preparation | - | 1,300 |
| | Satellite Al-Desk | = | 13,083 |
| | Total technical support/consultancy | | 48,935 |
| Tot | al Advice and Information Centre (a. b. o. d. a) | | 1,036,550 |
| 101 | al Advice and Information Centre (a+b+c+d+e) | - | 1,030,550 |
| | | | |

| | Amount in Taka | |
|---|----------------|------------|
| | 2010 | 2009 |
| 13.3 Research and Documentation Centre (RDC) | | |
| 보다 기계 | | |
| a) Personnel | | Marie Real |
| Senior Research Officers | 2 | 323,138 |
| Research Officers | 14 | 943,815 |
| Assistant Research Officers | - | 613,053 |
| Research Assistants | * | 62,727 |
| Group Insurance & Annual Leave | - | 140,446 |
| End of contract benefit | + | 618,518 |
| Recruitment cost | - | 32,940 |
| Total Personnel | - | 2,734,637 |
| | | |
| b) Travel (transport, food, subsistence etc.) | - | 72,137 |
| | | |
| c) Publication and Presentation | | |
| Report Printing | = | 73,150 |
| Presentation (seminars, Web site, etc.) | - | 246,299 |
| Total Publication and Presentation | - | 319,449 |
| | | |
| d) Staff Training | | <u>**</u> |
| | | |
| e) Attending Regional & International Conferences | | _ |
| 200000 0 12 May 10000 100000 10 | | |
| f) Technical Support/Consultancy | | |
| Diagnostic and analytical research | - | 148,719 |
| Other Research | | 88,514 |
| University Fellowship | | 112,000 |
| Total technical support/consultancy | - | 349,233 |
| | | |
| Total Research Cost (a+b+c+d+e+f) | - | 3,475,456 |
| | | |
| 13.4 Advocacy and Campaigning (AC) | | |
| a) Personnel | | |
| Senior Programme/Advocacy Officers | 7 | 309,170 |
| Programme/Advocacy Officers | - | 845,534 |
| Assistant Programme/ Advocacy Officers | ~ | 309,261 |
| Advocacy Assistant/ Programme Organizer | 12 | 88,579 |
| Group Insurance & Annual Leave | - | 106,107 |
| End of contract benefit | - | 420,532 |
| Recruitment Cost | · · | 32,940 |
| Total Personnel | - | 2,112,123 |

| | Amount | in Taka |
|---|-------------------|-----------|
| | 2010 | 2009 |
| b) Travel (transport, food, subsistence etc.) | (- -1 | 17,949 |
| c) Publication | | 472,143 |
| o) i dolloction | | 7/2,140 |
| d) Advocacy & Campaigning | | |
| Mobile theatre | - | 50,512 |
| TV spots demonstration | - | 25,514 |
| Concert/Musical Event | - | 276,755 |
| Total Advocacy & Campaigning | - | 352,781 |
| e) Advertisement & Award | | |
| Cartoon | | 368 |
| Total Advertisement & Award | (E | 368 |
| | | |
| f) Staff Training | (- 1 | - |
| g) Seminar/workshops/FGD/meetings | | |
| Local Seminars/Workshops | - | 191,410 |
| Day Observance | - | 82,456 |
| Events for Youth | - | 6,628 |
| Total Seminar/workshops/FGD/meetings | - | 280,494 |
| Total Advocacy Costs (a+b+c+d+e+f+g) | - | 3,235,858 |
| .5 Dhaka Cost Centre | | |
| a) Personnel | | |
| Executive Director | - | 576,428 |
| Director - Administration & Finance | - | 352,897 |
| Senior Managers | - | 1,023,097 |
| Managers | - | 1,379,335 |
| Assistant Manager | - | 661,800 |
| Assistants | - | 109,938 |
| Drivers | - | 209,285 |
| Office Hands | | 319,198 |
| Security Service | | 21,144 |
| Overtime | 1. | 189,807 |
| Group Insurance & Annual Leave | | 381,286 |
| End of contract benefit | | 1,097,177 |
| Total Personnel | - | 6,321,392 |

| | Amount in Taka | |
|--|----------------|-----------|
| | 2010 | 2009 |
| b) Travel (transport, food, subsistence etc.) | - | 138,595 |
| a) Operating Costs | | |
| c) Operating Costs | | 650 500 |
| Office Rent | - | 659,500 |
| Utilities | - | 477,871 |
| Telephone/Fax | - | 179,939 |
| Broadband/Internet service | - | 91,313 |
| Postage | | 49,154 |
| Printing | - | 213,712 |
| Stationery/Supplies | - | 201,253 |
| Books and periodicals | - | 41,507 |
| Vehicle hire | * | 6,536 |
| Fuel & Maintenance | (≠ | 289,957 |
| Conveyance (local) | | 8,585 |
| Repairs & Maintenance (Equipment & Furniture) | :- | 64,133 |
| Repairs & Maintenance (Information Technology) | - | 151,955 |
| Audit Fees | - | 215,050 |
| Currency Exchange Loss | - | 1,277 |
| Bank Charges | - | 57,980 |
| Total Operating Costs | - | 2,709,722 |
| A) Facilities of | | |
| d) Equipment | | |
| Office Furnishing & Furniture | - | 4,300 |
| Audio Equipment Set | · | 9,000 |
| Fire fighting & Security Service equipment | · | 1,324 |
| Fax Machine | * | 283 |
| Insurance for equipment | :- | 1,927 |
| Total Equipment | | 16,834 |
| | | |
| e) Staff Training | _ | (*); |
| f) Attending TI AGM, International Conference | _ | - |
| by Trustees, CCC members, Staff members | | |
| Total TI International conference exp. | _ | -: |
| nature mantiturenen 2000 tilbiliteri SCL 2018 HERRISCH (1909 HERRISCH 2018 A.S. 2019 M.S. 2019 M | | |
| g) Technical Support & Consultancy | | |
| Advisor's/ Consultant's Honorarium | - | 90,000 |
| Total Technical Support & Consultancy | - | 90,000 |
| Total Dhaka Cost Centre (a+b+c+d+e+f+g) | ÷ | 9,276,543 |
| | 100 | |

| | Amount in Taka | |
|--|----------------|-------------|
| | 2010 | 2009 |
| 14.00 Paribartan:Driving Change Project | | |
| | | f1 |
| i) Local Level Research and Campaigning (LLRC)(14.1) | 109,461,058 | 71,030,029 |
| ii) National Level Research and Policy (NLRP) (14.2) | 33,895,470 | 21,273,019 |
| iii) National Level Communication and Outreach (NLCO) (14.3) | 33,917,893 | 25,922,369 |
| iv) Institutional Strengthening and Programme Support (ISPS)(14.4) | 49,731,214 | 38,006,013 |
| | 227,005,635 | 156,231,430 |
| | | |
| 14.1 Local Level Research and Campaigning (LLRC) | | |
| a) Personnel | | |
| Director Programme | 1,438,651 | _ |
| Senior Programme Managers | 1,384,028 | 2,122,052 |
| Programme Managers | 8,497,683 | 6,639,395 |
| Area Managers | 19,859,682 | 12,934,628 |
| Assistant Programme Officers | 886,629 | 369,511 |
| Associates | 12,471,334 | 4,072,658 |
| Drivers | 866,865 | 528,180 |
| Office Assistants | 5,390,416 | 3,724,536 |
| Overtime | 850,608 | 483,243 |
| | 153,110 | 283,575 |
| Recruitment cost Total Personnel | 51,799,006 | 31,157,778 |
| Total Personnel | 51,799,000 | 31,137,776 |
| b) Travel (transport, food, subsistence etc.) | 4,838,396 | 2,597,608 |
| c) Operating Cost | | |
| Operating Cost for CCC offices | | |
| Office Rent | 3,538,715 | 2,076,410 |
| Utilities | 290,203 | 144,140 |
| Telephone/Fax | 1,166,276 | 206,514 |
| Postage | 94,418 | 36,855 |
| Photocopy | 219,611 | 144,095 |
| Stationery/Supplies | 1,057,069 | 623,536 |
| Fuel & Maintenance | 353,557 | 53,325 |
| Books and Periodicals | 674,992 | 266,032 |
| Cleaning Service | 1,307,489 | 823,687 |
| Conveyance (local) | 315,343 | 205,367 |
| Repairs & Maintenance (F&E) | 263,741 | 264,972 |
| Bank Charges | 15,697 | 643 |
| | 10,007 | 0.10 |
| | | |

| | Amount in Taka | |
|--|----------------|-----------|
| | 2010 | 2009 |
| Operating Cost for Dhaka offices | | |
| Office Rent | 2,169,171 | 1,031,804 |
| Printing | 424,025 | 383,037 |
| Utilities | 147,132 | 409,209 |
| Telephone/Fax | 161,974 | 472,206 |
| Postage | 78,004 | 65,605 |
| Stationery/Supplies | 191,008 | 168,549 |
| Internet Service | 1,443,008 | 705,705 |
| Fuel & Maintenance | 626,739 | 284,586 |
| Vehicle Hire | 45,445 | 2,921 |
| Books and periodicals | 45,493 | 15,893 |
| Canteen Service | 17,665 | 11,594 |
| Cleaning Service | 33,941 | 16,399 |
| Conveyance (local) | 34,166 | 8,491 |
| Repairs & Maintenance (F&E) | 108,952 | 47,960 |
| Repairs & Maintenance (IT) | 122,597 | 199,288 |
| Security Service | 48,210 | 19,285 |
| Total Operating Costs | 14,994,641 | 8,688,108 |
| | | |
| d) Equipment | | |
| Furniture & Equipment for CCCs | 4 004 700 | 1 100 000 |
| Motorcycles | 1,321,700 | 1,180,000 |
| Furniture & Fixture | 956,469 | 1,140,312 |
| Digital Recorder | - 470 000 | 171,000 |
| IT Hardwares | 1,172,030 | 797,026 |
| Software | 486,551 | 1,230,898 |
| Telephone Line & Set | 36,180 | 123,338 |
| Mobile Phone Set | 1,560 | 4 000 |
| Bicycle | 32,190 | 4,800 |
| Generator/IPS | 165,535 | 1,139,100 |
| Digital Still Camera | 179,325 | 748,800 |
| Furniture & Equipment for Dhaka Office | 075.050 | 0.405.000 |
| Office Furnishing & Furniture | 275,058 | 2,465,336 |
| Vehicles | 5,391,492 | - |
| Fire Fighting & Security Service Equipment | 115,642 | 215,248 |
| Air Conditioners | | 881,750 |
| IT Hardwares | 3,473,255 | 2,400,440 |
| Generator/IPS | 72,000 | 193,572 |
| Photocopier | 45,000 | * |
| | | |

| | Amount in Taka | |
|---|----------------|------------|
| | 2010 | 2009 |
| Video Camera | - | 15,580 |
| Network Installation | 986,110 | 902,569 |
| Insurance for Equipment | 50,610 | 32,984 |
| Total Equipment | 14,760,707 | 13,642,753 |
| e) Capacity Building of CCC, YES & Partners | | |
| Workshops/ Seminars | 1,104,720 | - |
| Convention | 4,167,513 | 6,859,109 |
| Total CCC members capacity building | 5,272,233 | 6,859,109 |
| f) Staff Training & Capacity Building | | |
| Staff Training & Workshops | 1,027,031 | 888,373 |
| Staff Convention | 954,132 | 200,070 |
| Staff Meeting (quarterly/monthly) | 321,916 | 2 |
| Total Staff Training & Capacity Building | 2,303,079 | 888,373 |
| | | |
| g) Activity Cost | | |
| Issue Based Activity Cost | | |
| Al Desk & YES | 9,412,467 | 3,410,139 |
| Baseline Survey | 155,480 | 1,572,595 |
| Education | 1,005,448 | 530,000 |
| Health | 339,129 | 74,627 |
| Local Government | 541,777 | 238,917 |
| Other Activity Cost | 2,038,301 | 313,707 |
| Regular Activity Cost | 2,000,394 | 1,056,315 |
| Total Activity Cost | 15,492,996 | 7,196,300 |
| Total LLRC Cost (a+b+c+d+e+f+g) | 109,461,058 | 71,030,029 |
| 14.2 National Level Research & Policy | | |
| a) Personnel | | |
| Director | 1,450,883 | - |
| Senior Fellows | 2,372,240 | 1,641,523 |
| Fellows | 7,389,872 | 5,092,537 |
| Assistant Fellows | 7,697,831 | 5,616,089 |
| Drivers | 331,426 | ±: |
| Office Assistants | 606,813 | 407,447 |
| Overtime | 168,953 | 85,796 |
| Recruitment cost | 40,251 | 59,795 |
| Total Personnel | 20,058,269 | 12,903,187 |

| | Amount in Taka | |
|---|-------------------|--------------|
| | 2010 | 2009 |
| b) Travel (transport, food, subsistence etc.) | 577,862 | 813,145 |
| c) Furniture & Equipment | | |
| Motorcycles | | |
| Office Furniture & Furnishing | 308,826 | 2,655,515 |
| Fire Fighting & Security Service Equipments | 219,110 | 394,890 |
| Digital Still Camera | 2 | 46,066 |
| Photocopier | 45,000 | - |
| IT Hardwares | 747,397 | 596,786 |
| Software | 207,979 | 572,091 |
| Generator/ IPS | 72,000 | 1 9 2 |
| Video Camera | | 15,580 |
| Telephone Line & Set | 632 | ·= 1 |
| PABX Set & System | 457 | - |
| Network Installation | 302,063 | 250,653 |
| Insurance for Equipment | 41,897 | 16,108 |
| Total Equipment | 1,945,361 | 4,547,689 |
| d) Operating Cost | | |
| Office Rent | 2,126,723 | 1,070,020 |
| Printing | 93,792 | 110,372 |
| Utilities | 161,550 | 431,415 |
| Telephone/Fax | 293,558 | 225,009 |
| Postage | 56,353 | 51,902 |
| Stationery/Supplies | 206,476 | 149,344 |
| Internet Service | 62,033 | 74,631 |
| Fuel & Maintenance | 439,203 | 217,115 |
| Vehicle Hire | 7,056 | 1,399 |
| Books and Periodicals | 59,009 | 25,924 |
| Cleaning & Canteen Service | 76,860 | 44,460 |
| Conveyance (local) | 48,251 | 7,000 |
| Repairs & Maintenance (F&E) | 121,822 | 63,455 |
| Repairs & Maintenance (IT) | 27,619 | 50,470 |
| Security Service | 48,358 | 19,264 |
| Total Operating Cost | 3,828,663 | 2,541,780 |
| f) Stoff Training | | |
| f) Staff Training Staff Training & Workshops | 259 065 | 195 105 |
| Staff Convention | 258,965 | 185,105 |
| Staff Meeting (quarterly/monthly) | 523,921 89,508 | - |
| Total Staff Training & Capacity Building | 872,394 | 185,105 |
| Total Stall Training & Capacity Building | 012,394 | 165,105 |
| | | |

| | Amoun | t in Taka |
|---|------------|------------|
| | 2010 | 2009 |
| i) Activity Cost | | |
| Diagnostic Study | 1,871,012 | 138,253 |
| Household Survey | 4,551,754 | - |
| NIS-Corruption Database | 108,804 | 3,800 |
| NIS-Court Watch | 16,000 | 1,210 |
| NIS-Parliament | 60,822 | 113,250 |
| NIS-Cross Country Research | 4,529 | 2,150 |
| NIS-Fact Finding | | 23,450 |
| Total Activity Cost | 6,612,921 | 282,113 |
| Total NLRP Cost (a+b+c+d+e+f) | 33,895,470 | 21,273,019 |
| 14.3 National Level Communication & Outreach | | |
| a) Personnel | | |
| Director(O&C) | 1,940,020 | 1,087,063 |
| Senior Programme Manager | 1,497,397 | 1,605,829 |
| Programme Manager | 4,062,574 | 2,643,964 |
| Assistant Managers | 2,903,265 | 2,184,696 |
| Associate(O&C) | 217,932 | 134,738 |
| Drivers | 93,534 | - |
| Office Assistant | 674,350 | 486,458 |
| Overtime | 127,938 | 106,617 |
| Recruitment Cost | 55,369 | 34,336 |
| Total Personnel | 11,572,379 | 8,283,701 |
| b) Tuestal (humanaut, food, subsistence ata.) | 101.012 | 00E E74 |
| b) Travel (transport, food, subsistence etc.) | 181,913 | 365,571 |
| c) Furniture & Equipment | | |
| Motorcycles | | |
| Office Furniture & Furnishing | 252,981 | 1,991,636 |
| Fire Fighting & Security Service Equipments | 115,642 | 205,247 |
| Vehicles | 2,490,364 | |
| Photocopier | 90,000 | • |
| Air Conditioner | (8) | 2,010,390 |
| Digital Still Camera | (8) | 46,067 |
| IT Hardwares | 744,819 | 651,161 |
| Software | 146,612 | 362,707 |
| Generator/ IPS | 72,000 | |
| Video Camera | (6) | 31,160 |

| | Amount in Taka | |
|--|----------------|--------------|
| | 2010 | 2009 |
| Telephone Line & Set | 790 | (m) |
| Mobile Phone Set | 1,960 | (#) |
| PABX Set & System | 457 | (+) |
| Network Installation | 290,656 | 235,933 |
| Insurance for Equipment | 41,898 | 12,273 |
| Total Equipment | 4,248,179 | 5,546,574 |
| d) Operating Cost | | |
| Office Rent | 2,011,490 | 840,738 |
| Printing | 122,442 | 183,060 |
| Utilities | 133,261 | 334,696 |
| Telephone/Fax | 154,175 | 158,124 |
| Postage | 93,422 | 63,118 |
| Stationery/Supplies | 178,040 | 137,189 |
| Internet Service | 100,768 | 98,755 |
| Fuel & Maintenance | 439,024 | 214,687 |
| Vehicle Hire | 7,366 | 1,462 |
| Books and Periodicals | 59,010 | 26,043 |
| Cleaning & Canteen Service | 81,693 | 46,106 |
| Conveyance (local) | 80,206 | 13,037 |
| Repairs & Maintenance (F&E) | 83,702 | 47,944 |
| Repairs & Maintenance (IT) | 18,783 | 42,022 |
| Security Service | 48,209 | 19,275 |
| Total Operating Cost | 3,611,591 | 2,226,256 |
| e) Staff Training | | |
| Staff Training & Workshops | 60,967 | 196,520 |
| Staff Convention | 583,010 | - |
| Staff Meeting (quarterly/monthly) | 86,312 | - |
| Total Staff Training & Capacity Building | 730,289 | 196,520 |
| f) Activity Cost | | |
| YES Friends&AI Desk | 1,304,310 | 437,118 |
| Day Observance | 139,170 | 15,115 |
| Education | 332,549 | 10,110 |
| Health | 332,553 | 255 |
| Investigative Journalism | 2,681,649 | 213,208 |
| Media Campaign | 2,576,247 | 4,533,431 |
| Membership | 89,017 | 85,980 |
| | | |

| | Amount in Taka | |
|--|----------------|------------|
| | 2010 | 2009 |
| Outreach Events | 1,971,032 | 2,683,148 |
| Press Conference | 274,567 | 42,996 |
| Publication | 2,988,963 | 1,287,284 |
| RTI | 852,238 | 5,212 |
| TS & CB of ACC | 31,247 | - |
| Total Activity Cost | 13,573,542 | 9,303,747 |
| Total NLCO Costs (a+b+c+d+e+f) | 33,917,893 | 25,922,369 |
| 14.4 Institutional Strengthening & Programme Support a) Personnel | | |
| Executive Director | 4,151,429 | 2,390,468 |
| Director - Finance & Administration | 1,642,633 | 1,588,880 |
| Senior Managers(A&F, SMIT,SMT,SMG,SMHR) | 6,155,173 | 5,058,271 |
| Managers | 13,044,561 | 7,777,023 |
| Assistant Managers (A & F) | 5,208,104 | 3,790,479 |
| Associates (Front desk, Admin, IT) | 3,868,759 | 1,808,652 |
| Drivers | 917,575 | 673,115 |
| Office Assistants | 803,526 | 498,696 |
| Overtime | 816,378 | 337,428 |
| Recruitment cost | 149,428 | 106,154 |
| Total Personnel | 36,757,566 | 24,029,166 |
| b) Travel (transport, food, subsistence etc.) | 1,165,018 | 748,248 |
| c) Operating Costs | | |
| Office Rent | 4,587,672 | 892,019 |
| Utilities | 212,621 | 350,098 |
| Telephone/Fax | 401,204 | 282,531 |
| Broadband/Internet service | 157,103 | 133,092 |
| Postage | 77,110 | 66,023 |
| Printing | 284,308 | 172,661 |
| Stationery/Supplies | 210,546 | 192,153 |
| Books and periodicals | 30,404 | 13,387 |
| Vehicle hire | 1,535 | 306 |
| Cleaning & Canteen Service | 130,528 | 46,107 |
| Fuel & Maintenance | 660,507 | 366,244 |
| Conveyance (local) | 65,540 | 48,162 |
| Repairs & Maintenance (Equipment & Furniture) | 82,967 | 57,782 |
| Repairs & Maintenance (Information Technology) | 36,763 | 65,067 |

| | Amoun | Amount in Taka 2010 2009 49,409 19,274 140,450 54,388 11,662 88,483 | |
|--|---|---|--|
| | 2010 | 2009 | |
| Security Service | 49,409 | 19,274 | |
| Audit Fees | 140,450 | | |
| Tax on Bank Interest | 54,388 | 11,662 | |
| Tax on Project Fund | - | 88,483 | |
| Bank Charges | 296,194 | 188,040 | |
| Total Operating Costs | 7,479,249 | 2,993,091 | |
| d) Equipment | | | |
| Office Furnishing & Furniture | 164,445 | 2,445,996 | |
| IT Hardwares | 1,058,677 | 1,819,129 | |
| Network Installed cost | 333,249 | 625,425 | |
| Software | 253,127 | 784,129 | |
| Vehicles | 200,127 | 2,270,157 | |
| Multimedia Projector | | 171,500 | |
| Digital Still Camera | | 46,067 | |
| Video Camera | | 15,580 | |
| Air conditioners | - | 634,860 | |
| | 11 620 | | |
| Mobile telephone with set | 11,630 144,000 | 30,650 | |
| Generator/ IPS | 158,247 | - 064.96E | |
| Fire fighting & Security Service equipment | | 264,865 | |
| Telephone Line with Set | 14,379 | 200 075 | |
| PABX set & system | 383,706 | 303,075 | |
| Multimedia Projector | 75,000 | 45.044 | |
| Insurance for equipment | 41,897 | 15,341 | |
| Total Equipment | 2,638,357 | 9,426,774 | |
| e) Staff Training | | | |
| Staff Training & Workshops | 279,325 | 592,884 | |
| Staff Convention | 583,394 | - | |
| Staff Meeting (quarterly/monthly) | 134,047 | | |
| Attending TI AGM, International Conference | 82,677 | | |
| Total Staff Training & Capacity Building | 1,079,443 | 592,884 | |
| f) Technical Support & Consultancy | | | |
| Advisor's/Consultant's Honorarium | 611,581 | 215,850 | |
| HR/Administrative Manuals | - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 | 200 ACC \$100000000000000000000000000000000000 | |
| Staff Convention | := | - | |
| Total Technical Support & Consultancy | 611,581 | 215,850 | |
| Total ISPS (a+b+c+d+e+f) | 49,731,214 | 38,006,013 | |
| | | | |

| | Amount in Taka | |
|---|--------------------|----------------------|
| | 2010 | 2009 |
| 15.00 General Fund Expenses | | |
| Tax on Interest | 26,638 | 15,487 |
| Tax Imposed on Project Fund | | 169,302 |
| Member ID Card Expenses | 500 | 2,550 |
| Postage | 2,570 | 1,998 |
| Bank charges Other expenses | 5,977 3,520 | 12,617 2,808 |
| Total: | 39,205 | 204,762 |
| rotal. | 00,200 | 204,702 |
| 16.00 Investigative Journalism Award (Funded by | | |
| Square Pharmaceuticals Ltd.) | | |
| Awards | Tax | 100,000 |
| Total: | - 1 | 100,000 |
| 17.00 TI-CRINIS Project | | |
| Country Strategy Management | - | 226,519 |
| National Chapter Management | - | 50,183 |
| Research & Field Work | 1 - | 563,638 |
| Total: | - | 840,340 |
| 40.00 5101/5 1/11/55 | | |
| 18.00 EICVD-UNDP | 100 206 | |
| Equipment Overhead | 189,386 299,744 | 류 전 |
| Personnel | 151,600 | |
| Programme Activity Cost | 2,093,487 | - |
| Total: | 2,734,217 | = |
| | | |
| 19.00 EPT & CRC Project-UNDP | | F07.004 |
| Personnel Programme Cost | - | 567,834 1,403,022 |
| Operating Cost | | 431,478 |
| Travel | | 104,349 |
| Total: | - | 2,506,683 |
| | | |
| 20.00 FK Norway Exchange Programme | | |
| Admin Host Partner | 167,734 | 59,361 |
| Admin Sending Partner | 78,941 | 35,298 |
| Allowance (Home Country) | 1,030,599 | 366,158 |
| Allowance (Host Country) | 344,282 | 250,613 |
| Audit | 40,000 | 20,000 |
| Departure Grant | 7,791 | 7,026 |
| Equipments | 2,222 | 75,000 |

| | Amount | in Taka |
|---|-----------|-------------------|
| | 2010 | 2009 |
| Housing | 330,476 | 213,283 |
| Insurance | 9,127 | 12,232 |
| Language Tuition Course | - | 27,380 |
| Follow up | 48,300 | :=: |
| Office Journey | 19,401 | : - -1 |
| Meeting | 47,750 | 1 7 3 |
| Set up Grant | 29,660 | 105,731 |
| Travel (Home/host Country) | 2,090 | 37,306 |
| Travel to/from work | 91,457 | 30,524 |
| Travel to Pre Course | 241,487 | 43,716 |
| Local Conveyance | 220 | |
| | 2,491,537 | 1,283,628 |
| 21.00 NGO Governance Programme | | |
| NGO Governance seminars | | 979,680 |
| | - | 979,680 |
| 22.00 International Travel | | |
| FK-Norway Nepal | * | 8,765 |
| FK-Norway India | 38,053 | - |
| FK-Norway Thailand | 4,440 | 127,459 |
| Australia-TI | 12 | 116,446 |
| Malaysia-Tl | :+ | 52,342 |
| Delhi-TI | 62,676 | |
| Rumania-TI | - | 56,477 |
| Germany-TI | 159,015 | 39,815 |
| Nepal-FK/TIN | - | 17,184 |
| Vietnam-TI | 67,384 | 19,287 |
| TI-Staff Dhaka visit | - | 19,201 |
| Total: | 331,568 | 456,976 |
| 23 Other Expenses | | |
| Expenses against Relief for Aila Victims | 20,000 | 156,555 |
| Expenses against Contribution of Staff fund | 20,000 | 37,960 |
| Paid to MW project against Bank Interest | | 07,000 |
| Other Expenses | | 45,939 |
| Other Projects | | 10,000 |
| Collocal | 109,125 | _ |
| Gender Audit | 98,528 | 116,640 |
| GTZ-Cartoon Exhibition | 30,020 | 49,185 |
| Manusher Jonno-seminar of Citizen Charter | | 29,000 |
| TI-Plain Language Guide | 2 | 26,954 |
| TI-GCR | | 34,618 |
| UNDP-IACD | 388,845 | 04,010 |
| Total: | 616,498 | 496,851 |
| 1 Stati | 010,430 | 400,001 |

Annexure-1

PARIBARTAN-DRIVING CHANGE PROJECT SCHEDULE OF CLOSING BALANCE OF CCC OFFICE

| SI# | Name of CCC | Cash in Hand | Cash at Bank | Total | Remarks |
|-----|-------------|--------------|--------------|------------|---------|
| 1 | Bagerhat | 501.00 | 268,987.00 | 269,488.00 | |
| 2 | B.Baria | 1,093.00 | 298,907.00 | 300,000.00 | |
| 3 | Chandpur | 620.00 | 282,824.00 | 283,444.00 | |
| 4 | Faridpur | 1,087.00 | 386,575.00 | 387,662.00 | |
| 5 | Gazipur | 96.00 | 269,300.00 | 269,396.00 | |
| 6 | Jhenaidah | 1,827.00 | 205,373.00 | 207,200.00 | |
| 7 | Khulna | 1,024.00 | 247,799.00 | 248,823.00 | |
| 8 | Madaripur | 702.00 | 204,974.00 | 205,676.00 | |
| 9 | Munshigonj | 5,867.00 | 190,695.00 | 196,562.00 | |
| 10 | Rajbari | 977.00 | 189,500.00 | 190,477.00 | |
| 11 | Savar | 3,178.00 | 243,162.00 | 246,340.00 | |
| 12 | Shatkhira | 2,723.00 | 288,485.00 | 291,208.00 | |
| 13 | Barguna | 1,904.00 | 263,435.00 | 265,339.00 | |
| 14 | Patuakhali | 603,000 | 253,672.00 | 254,275.00 | |
| 15 | Bogra | 49.00 | 246,582.00 | 246,631.00 | |
| 16 | Chittagong | 1,937.00 | 112,101.00 | 114,038.00 | |
| 17 | Patiya | 7,836.00 | 124,904.00 | 132,740.00 | |
| 18 | Chakaria | 5,000.00 | 70,676.00 | 75,676.00 | |
| 19 | Comilla | 7.00 | 120,413.00 | 120,420.00 | |
| 20 | Sylhet | 2,354.00 | 70,491.00 | 72,845.00 | |
| 21 | Sreemongal | 985.00 | 240,131.00 | 241,116.00 | |
| 22 | Sunamgonj | 3,777.00 | 36,620.00 | 40,397.00 | |
| 23 | Kishorgonj | 308.00 | 163,763.00 | 164,071.00 | |

Annexure-1

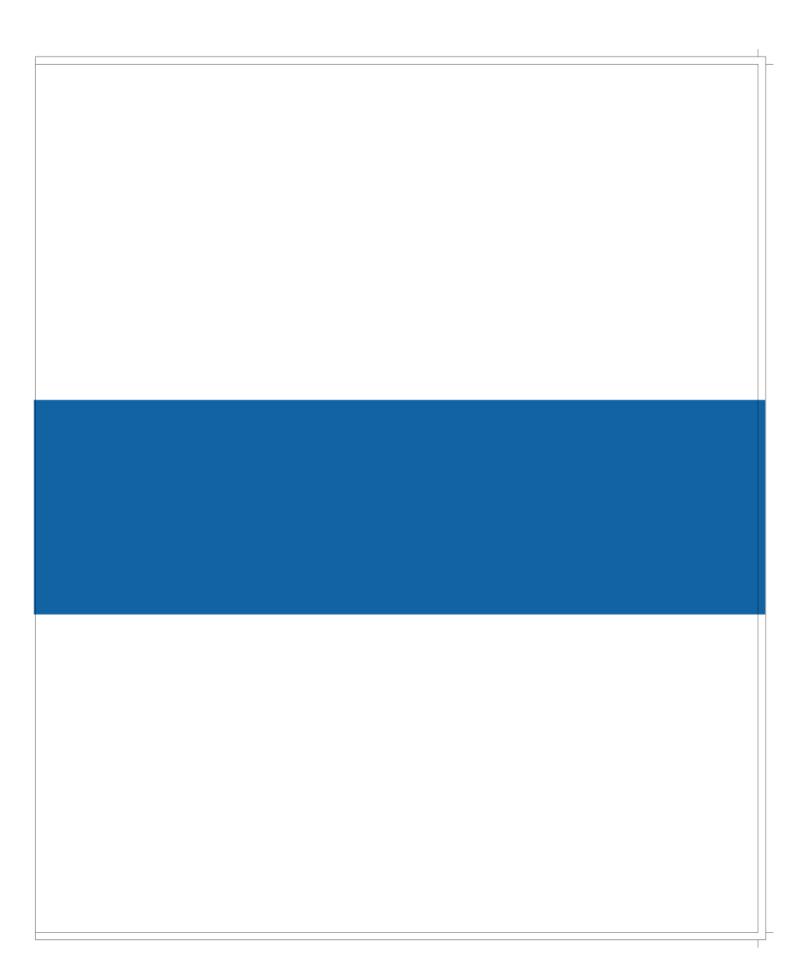
PARIBARTAN-DRIVING CHANGE PROJECT SCHEDULE OF CLOSING BALANCE OF CCC OFFICE

| SI# | Name of CCC | Cash in Hand | Cash at Bank | Total | Remarks |
|-----|------------------|--------------|--------------|--------------|---------|
| 24 | Barisal | 1,007.00 | 107,094.00 | 108,101.00 | |
| 25 | Jhalkhati | 4,469.00 | 235,984.00 | 240,453.00 | |
| 26 | Pirojpur | 2,310.00 | 156,453.00 | 158,763.00 | |
| 27 | Jessore | 7,097.00 | 112,546.00 | 119,643.00 | |
| 28 | Gaibanda | 189.00 | 108,713.00 | 108,902.00 | |
| 29 | Nilphamari | 776.00 | 17,600.00 | 18,376.00 | |
| 30 | Dinajpur | 871.00 | 71,570.00 | 72,441.00 | |
| 31 | Chapai Nawabganj | 1,622.00 | 273,495.00 | 275,117.00 | |
| 32 | Jamalpur | 1,246.00 | 273,089.74 | 274,335.74 | |
| 33 | Kurigram | 2,565.00 | 227,694.00 | 230,259.00 | |
| 34 | Kushtia | 3,240.00 | 353,792.20 | 357,032.20 | |
| 35 | Lalmonirhat | 1,604.00 | 203,920.00 | 205,524.00 | |
| 36 | Madhupur | 22.00 | 310,531.00 | 310,553.00 | |
| 37 | Muktagachha | 3,510.00 | 279,203.00 | 282,713.00 | |
| 38 | Mymensingh | 2,755.00 | 164,282.00 | 167,037.00 | |
| 39 | Nalitabari | 3,448.00 | 252,204.00 | 255,652.00 | |
| 40 | Natore | 18,888.00 | 251,590.00 | 270,478.00 | |
| 41 | Rajshahi | 2,074.00 | 226,310.00 | 228,384.00 | |
| 42 | Rangpur | 35.00 | 253,586.00 | 253,621.00 | |
| 43 | Khagrachari | - | 100,000.00 | 100,000.00 | |
| 44 | Lakshmipur | = | 100,000.00 | 100,000.00 | |
| 45 | Rangamati | - | 100,000.00 | 100,000.00 | |
| | Total | 102,183.00 | 8,959,025.94 | 9,061,208.94 | |

Annexure-1.1

General Fund SCHEDULE OF CLOSING BALANCE OF CCC OFFICE

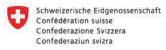
| SI# | Name of CCC | Cash in Hand | Cash at Bank | Total | Remarks |
|-----|------------------|--------------|--------------|--------|---------|
| 1 | Bagerhat | i Hi | 1,500 | 1,500 | |
| 2 | B.Baria | S#2 | 1,500 | 1,500 | |
| 3 | Chandpur | | 1,500 | 1,500 | |
| 4 | Faridpur | | 1,500 | 1,500 | |
| 5 | Gazipur |)H(| 1,500 | 1,500 | |
| 6 | Jhenaidah | (#) | 1,500 | 1,500 | |
| 7 | Khulna | * | 1,500 | 1,500 | |
| 8 | Madaripur | 545 | 2,000 | 2,000 | |
| 9 | Munshigonj | 14 | 1,500 | 1,500 | |
| 10 | Rajbari | 8116 | 2,000 | 2,000 | |
| 11 | Savar | - | 2,000 | 2,000 | |
| 12 | Shatkhira | | 1,500 | 1,500 | |
| 13 | Chapai Nawabganj | | 1,500 | 1,500 | |
| 14 | Jamalpur | (H) | 1,500 | 1,500 | |
| 15 | Kurigram | :0: | 1,500 | 1,500 | |
| 16 | Kushtia | | 1,690 | 1,690 | |
| 17 | Lalmonirhat | - | 1,500 | 1,500 | |
| 18 | Madhupur | Э. | 1,500 | 1,500 | |
| 19 | Muktagachha | - | 1,500 | 1,500 | |
| 20 | Mymensingh | | 2,000 | 2,000 | |
| 21 | Nalitabari | 121 | 2,000 | 2,000 | |
| 22 | Natore | 949 | 1,500 | 1,500 | |
| 23 | Rajshahi | - | 1,500 | 1,500 | |
| 24 | Rangpur | ~ | 1,500 | 1,500 | |
| 25 | Kishorgonj | 3 | 1,500 | 1,500 | |
| 26 | Sunamgonj | 0 | 1,500 | 1,500 | |
| 27 | Patiya | 970 | 2,767 | 2,767 | |
| 28 | Chakaria | | 2,778 | 2,778 | |
| 29 | Sreemongal | 3.00 | 1,500 | 1,500 | |
| 30 | Jessore | | 1,500 | 1,500 | |
| 31 | Sylhet | 191 | 1,500 | 1,500 | |
| 32 | Barisal | | 1,500 | 1,500 | |
| 33 | Pirojpur | - | 1,500 | 1,500 | |
| 34 | Chittagong | | 2,170 | 2,170 | |
| 35 | Comilla | 1941 | 1,500 | 1,500 | |
| 36 | Jhalkhati | :- | 1,500 | 1,500 | |
| | Total | - | 59,905 | 59,905 | |



With the support of:









Swiss Agency for Development and Cooperation SDC

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